

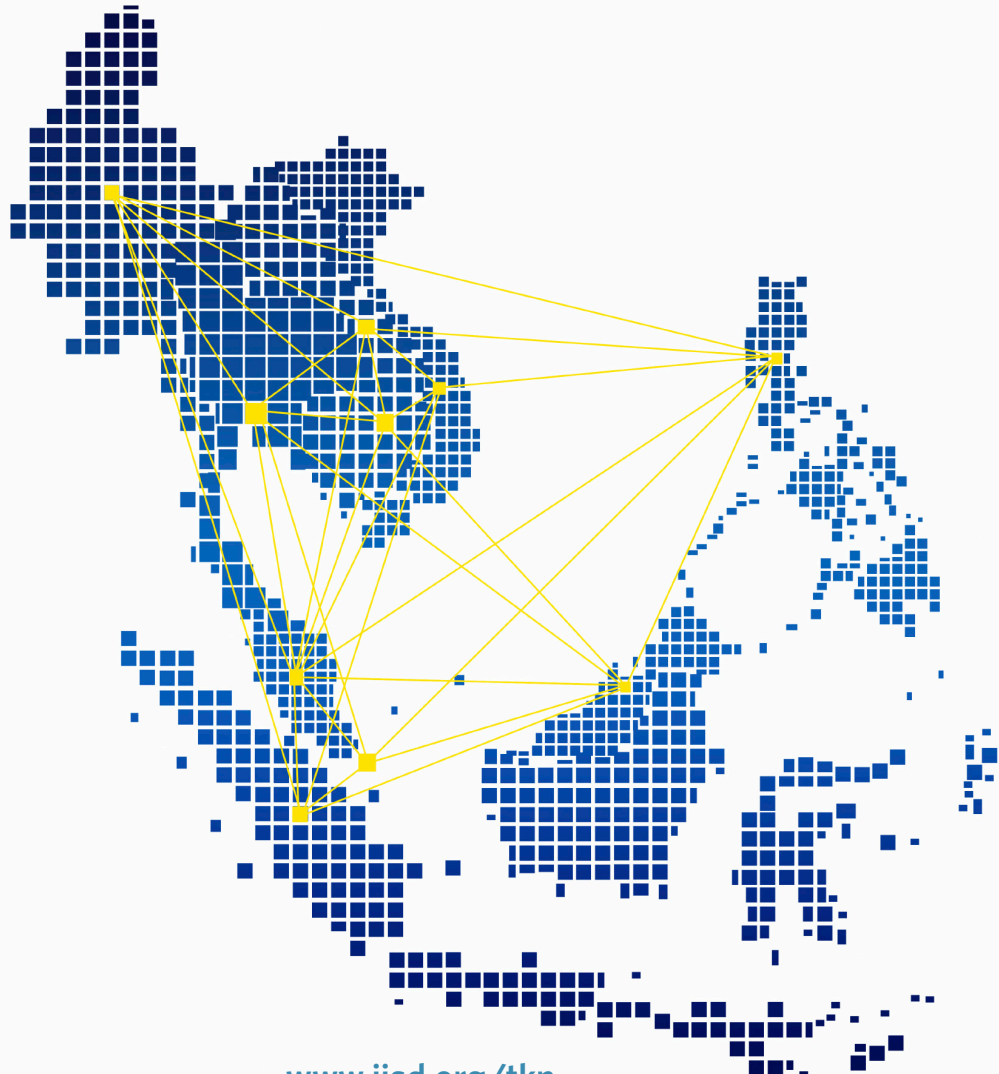
# Maximizing the Utilization of ASEAN-Led Free Trade Agreements: The potential roles of micro, small and medium-sized enterprises

*Tulus Tambunan  
Alexander C. Chandra*

*March 2014*



ASEAN BAC



© 2014 The International Institute for Sustainable Development  
Published by the International Institute for Sustainable Development.

---

## About IISD

The International Institute for Sustainable Development (IISD) contributes to sustainable development by advancing policy recommendations on international trade and investment, economic policy, climate change and energy, and management of natural and social capital, as well as the enabling role of communication technologies in these areas. We report on international negotiations and disseminate knowledge gained through collaborative projects, resulting in more rigorous research, capacity building in developing countries, better networks spanning the North and the South, and better global connections among researchers, practitioners, citizens and policy-makers.

IISD's vision is better living for all—sustainably; its mission is to champion innovation, enabling societies to live sustainably. IISD is registered as a charitable organization in Canada and has 501(c)(3) status in the United States. IISD receives core operating support from the Government of Canada, provided through the International Development Research Centre (IDRC), from the Danish Ministry of Foreign Affairs and from the Province of Manitoba. The Institute receives project funding from numerous governments inside and outside Canada, United Nations agencies, foundations and the private sector.

### Head Office

161 Portage Avenue East, 6th Floor, Winnipeg, Manitoba, Canada R3B 0Y4  
Tel: +1 (204) 958-7700 | Fax: +1 (204) 958-7710 | Web site: [www.iisd.org](http://www.iisd.org)

---

## About TKN

The Trade Knowledge Network (TKN) is a global collaboration of research institutions across Africa, Asia, Europe and the Americas working on issues of trade, investment and sustainable development. Coordinated by the International Institute for Sustainable Development (IISD), the TKN links network members, strengthens capacity in areas of research, training and policy analysis, and also generates new research to assess and address the impact of trade and investment policies on sustainable development.

The TKN brings together institutions and individuals working on common concerns, strengthening each others' research and communication capacity and knowledge bases, and developing solutions to share with others outside the network. It thereby provides a platform for partner-based research and specific policy engagement.

### **Maximizing the Utilization of ASEAN-Led Free Trade Agreements: The potential roles of micro, small and medium-sized enterprises**

March 2014

Prepared by Tulus Tambunan and Alexander C. Chandra

## Abstract

The Member States of the Association of Southeast Asian Nations (ASEAN) are not only deepening their economic integration, but are also actively pursuing free trade agreements (FTAs) with their strategic economic partners (SEPs). Despite these development, there are concerns over the extent to which micro, small, and medium-sized enterprises (MSMEs) have benefited from these commercial pacts. Numerous studies, however, confirm that such trade agreements are rarely used by MSMEs in the region. This policy brief has two main goals: to identify key challenges and opportunities confronted by ASEAN-based MSMEs in taking advantage of ASEAN-led FTAs; and to provide practical and policy recommendations that could allow the greater use of these FTAs by these enterprises.

### Note:

While primarily using the term “micro, small, and medium-sized enterprises (MSMEs),” this policy brief also makes occasional use of the term “small and medium-sized enterprises (SMEs).” This is especially so when the authors make references to other studies that prefer the use of the latter term.

---

## About the Authors

**Tulus T. H. Tambunan** holds a Ph.D. in economics from the Erasmus University in Rotterdam, the Netherlands. He is currently a lecturer at the faculty of economics and the Head of the Center for Industry, SME, and Business Competition Studies of the Trisakti University, in Jakarta, Indonesia. Since 1995, he has been the country researcher representing Indonesia for the World Economic Forum (WEF) in Geneva, which publishes, annually, the Global Competitiveness Report. He has done numerous studies on various issues related to micro, small, and medium-sized enterprises (MSMEs) development, particularly in reference to the Association of Southeast Asian Nations (ASEAN). He has also been appointed as an editorial board member and reviewers of a number of international business journals, such as *The Journal of Business and Entrepreneurship*, *The Journal of Asian Business*, *The Journal Of Developmental Entrepreneurship*, and *The African Journal of Business and Management*. In the last 10 years, he has been involved as a national consultant or an associate researcher for a number of international agencies, such as the International Labor Organization (ILO), United Nations Development Programme (UNDP), United Nations Industrial Development Organization (UNIDO), Asian Development Bank (ADB), World Bank, Japan External Trade Organization (JETRO), United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP), and many others.

**Alexander C. Chandra** is currently working as the Trade Knowledge Network (TKN) Southeast Asia Coordinator for the International Institute for Sustainable Development (IISD). He is also currently serving as a Senior Fellow at the ASEAN Program of the Jakarta-based think-tank, the Habibie Center, and an adviser on ASEAN economic affairs for an Indonesian non-governmental organization, the Human Rights Working Group. He is also a member of the research team on business and human rights for the ASEAN Intergovernmental Commission for Human Rights (AICHR). He obtained his Ph.D. on Southeast Asian Studies (with specialization in the political economy of ASEAN integration) from the University of Hull, United Kingdom. His primary research interests include foreign economic diplomacy, regional cooperation and governance of ASEAN and the countries of Southeast Asia, international trade, and sustainable development issues.

## Table of Contents

Executive Summary .....	1
1.0 Introduction .....	3
2.0 Brief Overview of ASEAN-led FTAs and Southeast Asian MSMEs .....	5
2.1 ASEAN-led FTAs: The existing state of play .....	5
2.2 Southeast Asian-based SMEs: An overview .....	6
3.0 The Utilization of FTAs: Lessons from other countries and regions .....	8
4.0 ASEAN-led FTAs, Southeast Asian Businesses, and MSMEs .....	10
5.0 Southeast Asian MSMEs and ASEAN-led FTAs: Key challenges and opportunities .....	17
6.0 Conclusion and Policy Recommendations.....	19
References.....	21

## List of Tables

Table 1. Total Number of FTAs/ Economic Partnership Agreements (EPAs) involving ASEAN and the AMS.....	3
Table 2. ASEAN-led external FTAs.....	6
Table 3. MSMEs contribution to total enterprises, employment, and GDP in AMS (in %) .....	7
Table 4. Utilization of FTAs by Thai-based firms in 2011 and 2012 (%).....	11
Table 5. Common constraints facing MSMEs in selected AMS.....	17

## Executive Summary

As of 2013, the Association of Southeast Asian Nations (ASEAN) and its Member States were involved in over 90 free trade agreements (FTAs). While some of these FTAs are already in full effect, others are either still being negotiated or in the early stages of discussion with trading partners. ASEAN and its Member States are also parties to the ongoing negotiations to establish the Regional Comprehensive Economic Partnership (RCEP), while some members of the Association are also engaged in the effort to create the U.S.-led Trans-Pacific Partnership (TPP). Notwithstanding these developments, questions remain as to what extent these free trade initiatives have benefited micro, small and medium-sized enterprises (MSMEs). Unfortunately, this policy brief, along with other studies confirms that, although the benefits of these agreements have been widespread, MSMEs have not yet benefitted from them.

In addition to identifying the key challenges and opportunities confronted by ASEAN-based MSMEs in taking advantage of ASEAN-led FTAs, therefore, this policy brief also intends to highlight key lessons that can be drawn from other regions and/or regional groupings in the world and to provide practical and policy recommendations for relevant policy-makers and different stakeholders to facilitate greater use of their FTAs by MSMEs.

Accordingly, in order to enhance the utilization of ASEAN-led FTAs among the region's MSMEs, and ensure more equal opportunities among economic actors across the region, the present policy brief proposes the following policy and practical recommendations:

(1) An institutionalized, aggressive, well-coordinated, and interactive information campaign:

- While information concerning ASEAN-led FTAs is increasingly available, many MSMEs still claim that a lack of information remains a major stumbling block. This suggests that the information campaign and socialization activities of ASEAN need to be organized more regularly, and be made available beyond capitals and/or major cities in the region.
- In addition, given the vast number of similar information campaign and socialization activities carried out by numerous organizations and parties across the region, greater coordination on the implementation of these activities must be pursued, particularly between ASEAN, the AMS, donor communities, the private sector, and other stakeholders.
- The information campaigns promoting ASEAN-led FTAs should offer a two-way process. These activities should not only provide the opportunity for ASEAN, AMS, or major business associations to promote these commercial pacts, they should also serve as venues for gathering practical and policy inputs from relevant stakeholders—including the MSMEs—in the region.
- Given their relatively small size, MSME business owners and/or representatives may lack confidence in expressing their concerns and aspirations in public forums. Accordingly, more interactive and practical methods in communicating components of ASEAN-led FTAs should be strongly considered.
- The Philippine government, through its "Doing Business in FTAs" initiative, has provided a very good example of how a well coordinated information campaign and socialization activities. Such an institutionalized information campaign and socialization mechanism can serve as a model for similar activities at both the regional and national levels in other AMS.

## (2) Improved access to finance for MSMEs

- Access to finance has been recognized as an important issue keeping MSMEs from exploring and expanding into new business opportunities. This problem is also a key determinant for these economic actors to engage more effectively in ASEAN-led FTAs. Although continuously recognized as a key issue in ASEAN's SME development policies, there has been very little evidence to suggest an improvement in MSMEs' access to financial facilities.
- To date, while financial sector liberalization has the potential to address the problems faced by rural economic actors regarding access to finance, the existence of entry and operation restrictions imposed on ASEAN- and non-ASEAN financial institutions hinder the potential gains that MSMEs could reap from such a reform initiative.
- Financial sector reform through liberalization alone, however, is unlikely to be sufficient to improve access to finance for MSMEs. ASEAN and the AMS, for example, could establish a financial infrastructure that would stimulate income gains among the region's MSMEs.

## (3) Simplification of Certificate of Origin (CoO) and Rules of Origin (RoO) requirements

- The bureaucratic and technical knowledge needed to comply with CoO/RoO requirements has been consistently mentioned by experts and business practitioners as a key impediment keeping businesses, including MSMEs, from engaging more effectively in ASEAN-led FTAs. Accordingly, efforts to further simplifying CoO requirements must be intensified.
- Furthermore, while the creation of an ASEAN Single Window is progressing well,<sup>1</sup> this initiative should be expanded to include countries with which the grouping has FTA arrangements with.
- Finally, in order to improve the overall utilization of ASEAN-led FTAs, it is also imperative that ASEAN should accelerate the negotiation process of the Regional Comprehensive Economic Partnership (RCEP), which at the moment is being set for the end of 2015. If materialized, the initiative should help consolidate all existing ASEAN FTAs.

While many of the practical and policy recommendations offered by this policy brief are not entirely new (and may have already been aired by others in the ASEAN circle), the authors of this policy brief see the necessity to amplify such recommendations to ensure that greater consideration is given to MSMEs in the region's free trade policy-making processes.

<sup>1</sup> For further details concerning the ASEAN Single Window initiative, see its official website at <http://asw.asean.org/>.

## 1.0 Introduction

As of 2013, the Association of Southeast Asian Nations (ASEAN) and its Member States were involved in over 90 free trade agreements (FTAs) (refer to Table 1). While many of these FTAs are already in full effect (e.g., those with China, Japan, South Korea, Australia and New Zealand, and India), others are either still under negotiation or in the early stages of discussion with trading partners. In addition to an internal FTA among the member states (the ASEAN Free Trade Area, or AFTA), which was upgraded to the ASEAN Trade in Goods Agreement (ATIGA) in 2010, ASEAN and its Member States are also party to numerous bilateral and regional FTAs, as well as participating in other regional trade arrangements beyond that of ASEAN, such as, inter alia, the Regional Comprehensive Economic Partnership (RCEP) and the Trans-Pacific Partnership (TPP).

Despite progress on economic integration processes within ASEAN (as well as between ASEAN and its Member States with other non-ASEAN countries), there are concerns over the extent to which micro, small, and medium-sized enterprises (MSMEs) have benefited from these commercial pacts. Numerous studies, such as Kawai and Wignaraja (2008; 2009; 2010), Chia (2010), Dagooc (2013), and Chandra (in press) suggest that the utilization rates of these commercial pacts are relatively low among MSMEs.

In this context, this policy brief seeks partly to identify the challenges and opportunities confronted by ASEAN-based MSMEs in taking advantage of ASEAN's FTAs. More specifically, it attempts to address the following five issues: (1) the extent to which ASEAN-led FTAs are being used by the region's private sectors, particularly MSMEs; (2) policy and practical initiatives that have been pursued by ASEAN and its Member States to further facilitate the development of MSMEs in the region more generally (e.g., credit facilities, etc.), and to take advantage of export opportunities through ASEAN-led FTAs more specifically; (3) policy and practical challenges and opportunities confronted by ASEAN-based MSMEs in making more effective use of ASEAN-led FTAs; (4) key lessons that can be drawn from the experiences of other regions and/or regional groupings in the world to facilitate greater use of their FTAs by MSMEs; and (5) practical and policy recommendations that could be addressed to relevant policy-makers and different stakeholders to allow the greater use of ASEAN-led FTAs by the region's MSMEs.

**TABLE 1. TOTAL NUMBER OF FTAS/ECONOMIC PARTNERSHIP AGREEMENTS (EPAS) INVOLVING ASEAN AND THE AMS**

TYPE OF FTAS/EPAS	IN EFFECT	SIGNED BUT NOT IN EFFECT	FRAMEWORK AGREEMENT SIGNED/ FTA NEGOTIATED	UNDER NEGOTIATION	UNDER CONSULTATION/ STUDY	POSTPONED/ CANCELLED	TOTAL
Internal FTA	1	0	0	0	0	0	1
State-to-State	26	4	2	16	10	0	58
State-to-Region	8	0	0	6	5	0	19
Region-to-Region	0	0	0	0	0	1	1
AMS Participating in Existing RTA initiatives	3	2	8	0	0	0	13
New RTAs	0	0	0	0	1	0	1
<b>Total</b>	<b>38</b>	<b>6</b>	<b>10</b>	<b>22</b>	<b>15</b>	<b>1</b>	<b>92</b>

Source: Chandra (in press).

Accordingly, the discussions in this policy brief will be divided into six sections. Section Two offers a general assessment on the existing state of ASEAN-led FTAs and Southeast Asian MSMEs. Section Three is focused on the lessons that the ASEAN region can learn from other regions and/or regional groupings in facilitating their MSMEs to make effective use of their FTAs. Section Four then examines the extent to which ASEAN-led FTAs have been used by the region's private sector, particularly MSMEs. It also discusses the existing initiatives of ASEAN and its AMS, if any, to promote the development of MSMEs and to help them take advantage of ASEAN-led FTAs. Section Five examines potential key challenges and opportunities are faced by MSMEs in making more effective use of ASEAN-led FTAs. This policy brief concludes with a section highlighting a number of policy and practical recommendations for relevant policy-makers at both ASEAN and AMS levels, as well as other stakeholders.



## 2.0 Brief Overview of ASEAN-led FTAs and Southeast Asian MSMEs

### 2.1 ASEAN-led FTAs: The existing state of play

In addition to playing an active role in promoting FTAs in Asia, ASEAN has also been turning itself into an FTA hub in the region. Its diplomatic and economic significance can be seen in the number of such commercial pacts (as well as other forms of economic cooperation, such as economic partnership agreements or EPAs) that the grouping has either signed or is still negotiating with major external economic partners (Chia, 2010). Aside from an internal FTA, ASEAN has entered into numerous FTAs with its external economic partners. Internally, the ASEAN Free Trade Area (AFTA) was signed on January 28, 1992, and took effect in 2003. The agreement eliminates import duties on all products placed in the so-called “normal track” in the ASEAN-6 countries (a list that includes Brunei Darussalam, Indonesia, Malaysia, the Philippines, Singapore, and Thailand). With the entrance into ASEAN of Vietnam (in 1995), Lao People’s Democratic Republic and Myanmar (in 1997), and Cambodia (in 1999), AFTA now comprises all 10 Member States of the grouping. Thus, the 10 AMS have been able to make significant progress in lowering intra-regional tariffs through the AFTA’s Common Effective Preferential Tariff (CEPT) scheme. To date, up to 99 per cent of the products included in the CEPT inclusion list of the ASEAN-6 have been brought down to the 0 to 5 per cent tariff range, while a number of initiatives to eliminate non-tariff barriers (NTBs) have also been undertaken.<sup>2</sup>

In 2010, furthermore, the ASEAN Trade in Goods Agreement (ATIGA) entered into force, upon the ratification of all AMS. The ATIGA is in principle an enhancement of the CEPT-AFTA into a more comprehensive legal instrument. With the existence of the ATIGA, certain ASEAN agreements related to trade in goods (such as the CEPT-AFTA framework and other selected protocols) have been superseded by this new framework of agreement. As a result of the ATIGA, the older ASEAN-6 was required to issue legal enactments within 90 days, whereas the newer AMS were required to do so within 180 days after the signing of the ATIGA. Thereafter, tariff liberalization commitments under the ATIGA should have been implemented retroactively since January 1, 2010 (Singapore’s FTA Network, n.d.).

ASEAN has also signed various trade agreements with external partners, including those with China (in 2002), Japan (2003), the Republic of Korea (2005), Australia and New Zealand (2009), and India (2009). Table 2 provides a full list of ASEAN’s external FTAs.

<sup>2</sup> A work program on the elimination of NTBs, which include, inter alia, the process of verification and cross-notification, the updating of the working definitions of non-tariff measures (NTMs) or NTBs in ASEAN, the setting up of a database on all NTMs maintained by the AMS, and the eventual elimination of unnecessary and unjustifiable NTMs, is currently being finalized (“ASEAN and FTA partners launch,” 2012).

**TABLE 2. ASEAN-LED EXTERNAL FTAs**

	ASEAN-CHINA FTA	ASEAN-REPUBLIC OF KOREA FTA	ASEAN-JAPAN COMPREHENSIVE ECONOMIC PARTNERSHIP	ASEAN-INDIA FTA	ASEAN-AUSTRALIA-NEW ZEALAND FTA
Entry into force	2005	2007	2008	2010	2010
Market size (million)	1,939	647	726	1,814	625
Economic size (in US\$ trillion)	7.7	2.9	7.3	3.4	3.2
COVERAGE					
Trade in goods	✓	✓	✓	✓	✓
Rules of origin	RVC 40%	RVC 40% / CTC / PSR	RVC 40% / CTC / PSR	RVC 35% + CTSH**	RVC 40% / CTC / PSR
Trade in services	✓	✓	✓	✓	✓
Investment	✓	✓	✓ (in bilateral EPAs)		✓
FTA-Plus commitments			✓		✓
Duty phase out date	2012	2012	2026	2019	2020
Total trade (in US\$ billion)	751.8	618.4	726.4	575.2	582.6

Notes:

\*RVC: Regional Value Content; CTC: Change in Tariff Classification rule; PSR: Product-Specific Rules;

\*\*CTSH: Change in Tariff Sub-heading

Source: Nagalingam (2012, p. 5).

In addition to these external FTAs, ASEAN, together with the same external trade partners, is currently also pursuing negotiations to establish the Regional Comprehensive Economic Partnership (RCEP). The idea to set up the RCEP was first put forward at the 19th ASEAN Summit in November 2011, with the first round of the negotiations taking place in February 2013, in Bali, Indonesia. It is currently expected that negotiations to establish the RCEP will be completed by the end of 2015, which is the same deadline for ASEAN to launch its own ASEAN Economic Community (AEC). At a public discussion organized in early 2013, in Jakarta, Indonesia, a senior official from the Indonesian Ministry of Trade explained that the establishment of RCEP is aimed at consolidating the existing ASEAN+1 FTA arrangements that the grouping currently engages itself in, but is also to serve as a platform to top the existing trade agreements that ASEAN has with the six existing strategic economic partners (SEPs). In other words, RCEP should be opened for issues that were previously put aside in ASEAN-led FTA talks, such as intellectual property rights, competition policy, procurement, etc).<sup>3</sup>

## 2.2 Southeast Asian-based SMEs: An overview

Micro, small, and medium-sized enterprises (MSMEs) have long played a pivotal role in the economic development of Southeast Asian countries. MSMEs make up 96 per cent of all enterprises and generate between 63 per cent and 99 per cent of total employment in the region. They also contribute from 30 per cent to 53 per cent of the total GDP of ASEAN, and from 19 per cent to 31 per cent of total exports of all ASEAN economies (Win Zaw Min, 2012; Tambunan, 2009b; Asian Development Bank [ADB], 2009; Goh, 2007; Office of Small- and Medium-Sized Enterprises Promotion of the Kingdom of Thailand [OSMEP], 2010). However, the role and importance of these

<sup>3</sup> As quoted in Chandra (in press).

enterprises vary by country, depending on numerous domestic factors, such as the level of economic development, economic structure, poverty level, the size of the market, business climate, as well as government policies or regulations that affect (either directly or indirectly) the activities and dynamism of businesses (e.g., the birth of new firms, the growth of firms in size, and so on). Table 3 summarizes the contribution of MSMEs in the economies of AMS.

**TABLE 3. MSMEs CONTRIBUTION TO TOTAL ENTERPRISES, EMPLOYMENT, AND GDP IN AMS (IN %)**

UNIT / AMS	BRUNEI	CAMBODIA	INDONESIA	LAOS	MALAYSIA	MYANMAR	PHILLIPINES	SINGAPORE	THAILAND	VIETNAM
No. of unit	98.5	99.0	99.9	99.8	99.2	99.4	99.6	99	99.6	99
Employment	98.0	85.0	99.0	83.0	65.0	70.0	63.0	70.0	78	85
GDP	68.4	76.7	58.2	69.0	32.0	n/a	32.0	60.0	37.1	40
Share in export	n/a	n/a	20	n/a	19	n/a	n/a	16	30.6	20.0

Source: Various

While MSMEs have previously been neglected, there is now increasing recognition of their importance to the region. For example, Sinha (2003, p. 1-2) maintains that the growing commitments given to these economic actors have been based on three core arguments. Firstly, the existence of MSMEs encourages competition and entrepreneurship. Their presence, as such, not only creates economy-wide efficiency, but also innovation, and aggregate productivity growth. Accordingly, direct government support to these enterprises could help countries exploit the social benefits derived from greater competition and entrepreneurship. Secondly, MSMEs are generally more productive in comparison to their larger counterparts. However, financial market and other institutional failures often create obstacles for these economic actors to develop. Therefore, direct government support to MSMEs could help boost overall economic growth and development. Finally, the expansion of MSMEs could also boost employment far more than the growth of large firms, particularly because the former are more labour intensive than the latter. To a large extent, direct assistance given to the MSMEs could represent a poverty alleviation tool.

Notwithstanding such enthusiasms for MSMEs, there remains much that need to be learned about their formation and internationalization (Lu & Beamish, 2001; Andersson, 2004). In his analysis of the motivations of SMEs' in pursuing an internationalization strategy in three ASEAN countries (Indonesia, the Philippines, and Vietnam), Troilo (2012, p. 73) found one strong incentive to be scarce demand in national economies. This factor alone, in fact, forms a greater incentive than that of favorable government incentives to encourage such enterprises to engage in exporting activities. As Troilo further observed, policy-makers might want to allocate scarce resources more efficiently than by offering special treatments to encourage SMEs to export. If, for example, such enterprises desire additional knowledge of foreign markets, policy-makers could, inter alia, consider other avenues besides exporting for involvement in international trade, such as specialized business education for SME owners/managers, and so on (Troilo, 2012, p. 74).

### 3.0 The Utilization of FTAs: Lessons from other countries and regions

As is the case with ASEAN, data on the utilization of FTAs by MSMEs from other regions is also difficult to come by. The majority of analyses covering the Asian region outside ASEAN generally focus on large exporting firms. Notwithstanding the lack of focus on MSMEs in these analyses, they should at least provide us with a better understanding on the emerging issues confronting the utilization of FTAs in other parts of the world. In Japan, for example, despite the country's active FTA policy, the utilization rates among Japanese-based firms was relatively modest (Takahashi & Urata, 2008; 2009). Both scholars related this phenomenon to the low volume of trade between firms based in Japan and the country's FTA partners. They also found that, in comparison with MSMEs, large enterprises were more likely to use FTA schemes, which suggests, at least at the firm level, a correlation between the size of the firms, or a firm's productivity, and its FTA use.<sup>4</sup>

In a survey of 232 firms of different sizes in various regions of China, Zhang (2010) found that, while the utilization rates (as defined by incidence of use) are relatively high among the surveyed firms, the share of exports covered by FTAs was lower. He maintained that the variable coverage of export values by FTAs may reflect the present market orientation of Chinese-based firms towards traditional markets, such as the United States. As a major actor in the global economy, the Chinese government considers FTAs an important element of the country's trade strategies. Accordingly, aside from attempting to improve coordination among relevant agencies dealing with FTAs (e.g., the Ministry of Commerce, the Ministry of Foreign Affairs, State General Administration for Quality Supervision, Inspection, and Quarantine, and others), the Chinese Ministry of Commerce also made available an official website that highlights relevant information (e.g., legal texts, step-by-step instructions, etc.) to provide further assistance to the private sector to make use of the country's FTAs.<sup>5</sup>

A study conducted by Cheong and Cho (2009) on the use of FTAs in the Republic of Korea (RoK), however, highlights a more positive outcome in the use of FTAs among Asian-based businesses. Most of the RoK's early FTAs were with relatively small and medium-sized developing countries, where the range of preferential tariffs included in these commercial pacts was not very broad in scope, thus making them less attractive to potential exporters. However, the conclusion of FTAs with the United States, and between the RoK and the EU, has seen a growing interest among the country's businesses to make use of these FTAs. The study found that half of the 120 firms surveyed in the RoK intended to utilize the country's existing FTAs, and most firms interviewed had the RoK-United States FTA in mind. The study also found that the majority of RoK-based MSMEs were not exporting under FTAs due to the fact that they were already part of the value chains of larger enterprises.<sup>6</sup>

Elsewhere outside Asia, a study carried out by Ulloa and Wagner (2013) on the utilization of the United States-Chile FTA found that a far higher utilization rate of this FTA compared to FTAs pursued by ASEAN countries. In the following two or three years after the U.S.-Chile FTA was implemented,<sup>7</sup> the utilization rate of this trade agreement reached a

<sup>4</sup> More recently, Hayakawa *et al.* (2013), using unique affiliate-level data to investigate the kind of Japanese affiliates in ASEAN who are more likely to use an FTA scheme in their exporting, found that: (1) the larger the affiliate is, or the more diversified the origins of its procurement, the more likely it is to utilize an FTA scheme in its exporting; (2) affiliates that actively export to countries with higher general tariffs are more likely to use FTAs; and (3) there are clear differences in FTA utilization depending on affiliates' locations and sectors.

<sup>5</sup> For further detail on the Chinese Ministry of Commerce FTA information portal, see the official website of the China FTA Network at: <http://fta.mofcom.gov.cn/english/index.shtml>

<sup>6</sup> While there are no available data concerning the utilization of the RoK-EU FTA by the private sectors in the participating countries, the European Commission (2013) reported that exports from the most advanced regional grouping in the world to RoK had increased by 37 per cent since the implementation of the agreement in 2011. Accordingly, the Commission assumed that the figure suggests an increasing interests among European private sector to make use of this FTA.

<sup>7</sup> The U.S.-Chile FTA entered into force in January 1, 2004. Further details concerning this FTA are available from the official website of the US Trade Representative at <http://www.ustr.gov/trade-agreements/free-trade-agreements/chile-fta>.

plateau of between 80 to 85 per cent. Despite this, both scholars also found that one in seven Chilean products entering the United States does not qualify under this FTA, which means that they are paying higher tariffs as if the treaty does not exist. They also concluded that small exporters that do not use this commercial pact could suffer even when the larger Chilean firms have the option of using the treaty. This is particularly so since the larger firms would have the chance to increase their exports and push up factor prices for the industry as a whole.

Generally speaking, U.S.-based MSMEs have played a crucial role in boosting their country's export performance. Soroka (2013, p. 7), for example, revealed that SMEs, while accounting for a third of exports on average, count for a larger share of exports compared to their larger counterparts to several countries among the top 25 U.S. export markets. In 2011 alone, for instance, more than half of the known export value to Switzerland came from SMEs. They also accounted for more than 40 per cent of known U.S. exports to Hong Kong, the United Arab Emirates, Turkey, India, and Israel. China, on other hand, was the most popular import partner for U.S.-based SMEs, with a total of 91,184 registered purchases made by these enterprises from China, totaling US\$150.4 billion, or 25 per cent of total U.S. merchandise imports to SMEs that year. As Soroka further argues, compared with large firms, U.S.-based SMEs were particularly dependent on U.S. government initiatives to open new market opportunities. Unlike their larger counterparts, most U.S.-based SMEs do not possess offshore business affiliates that can be used to circumvent trade barriers and gain market access (Soroka, 2013, p. 8).

Germany, furthermore, provides another good example of the active roles of MSMEs in foreign trade. Although data on FTA utilization of such enterprises in Germany is not readily available, much of the literature confirms this argument. To date, not only do Germany SMEs, or *mittelstanden*, enjoy a relatively strong position in foreign markets, they are also considered as some of the best performing SMEs in the European Union (EU), at least in terms of job created and value-addition generated (European Commission, 2012: 1). Export figures recorded by the country's SMEs, for example, rose by 29.5 per cent to €186.1 billion between 2000 and 2010, with as many as 1,300 of the country's leading SMEs (particularly those in the fields of electrical engineering and industrial products) having successfully found niches for their products overseas.

Internally, aside from adopting sound financing models, German SMEs also make huge investments in research and development. In 2010 alone, for example, up to €8.7 million was invested into research and development, which represented a 71 per cent increase from 2004 (German Federal Ministry of Economic Affairs and Energy, 2013, p. 8-12). Externally, in addition to supportive government policies, active overseas institutional support is also key to the promotion of German SMEs' active presence in the global marketplace. Institutions such as Germany Trade and Invest,<sup>8</sup> overseas chambers of commerce,<sup>9</sup> and German embassies/consulates often play active roles in facilitating the interests of German SMEs in the countries they do business in (METI, 2012, p. 506-507).

<sup>8</sup> Germany Trade and Invest is the economic development agency of the Federal Republic of Germany. Its main mandate is to promote Germany as a business and technology locations, and provides supports to firms based in Germany with global market information. Further detail concerning the organization can be accessed from its official website at <http://www.gtai.de/GTAI/Navigation/EN/invest.html>.

<sup>9</sup> The German Chambers of Commerce, or *Deutsche Auslandshandelskammern*, provides assistance for the country's businesses to expand overseas. It has developed branch offices in 120 sites in 80 countries around the world, and is said to have covered over 98 per cent of countries where German enterprises are actually involved in trade and investment with (METI, 2012: 506-507). Further details concerning the AHK are available from its official website at: <http://ahk.de/en/>.

## 4.0 ASEAN-led FTAs, Southeast Asian Businesses, and MSMEs

FTAs are usually designed, among other things, to facilitate and improve trade and investment flows between participating countries. However, the extent to which an FTA could increase trade and investment flows would depend largely on the utilization of this FTA by businesses in the participating countries. All exporters, large and small, are required to follow certain procedures to benefit from the preferential treatment offered by such agreements. More specifically, MSMEs must be able to meet the so-called Rules of Origin (RoO) requirement, or the terms set out in trade agreements that define how a product's country of origin (CoO) should be defined, acquire the CoO from relevant agencies and/or business associations, and, subsequently, submit the CoO to the custom agencies in the importing countries.<sup>10</sup> Economists usually assess the level of usefulness and attractiveness of an FTA by observing its so-called utilization rate, which could be measured through the use of CoO data collected by customs authorities or business association databases.<sup>11</sup>

Although official data on the utilization of ASEAN-led FTAs by businesses, particularly the MSMEs, in the region, is hard to come by, studies and commentaries made in some AMS suggest that MSMEs have not generally taken advantage of these trade pacts. Dagooc (2013) observed that Philippines-based exporters face a number of barriers and perceived disincentives to trading under FTAs. Despite the active stance of the Philippine government to encourage firms to make use of the country's existing FTAs, most exporters felt intimidated by the complicated rules and procedures associated with their use. In addition, misconceptions about FTAs, complicated trade procedures in the partner countries, unharmonized codes within the ASEAN region, and the difficulty of accessing the most up-to-date information concerning the regulations dealing with FTAs have become the major disincentives for the Philippine-based MSMEs to fully participate in these FTAs.<sup>12</sup>

For Thailand, there are some important studies assessing the utilization rate of various Thai- and/or ASEAN-led FTAs by the Kingdom's businesses. Kohpaiboon (2008), for example, analyzed the use of the ASEAN Free Trade Area (AFTA) by the country's exporting firms for the period 2003 to 2006. Using AFTA administrative records collected from the Bureau of Preferential Trade, the Department of Foreign Trade, and the Ministry of Commerce, he found that large exporting firms in industries were more inclined to make use of FTAs in cases of large differences between general and preferential tariff rates. Furthermore, a survey carried out among 221 exporting firms, both domestic and foreign, in three industries (textiles/garments, electronics, and auto/autoparts) by Wignaraja et al. (2010, pp. 18–19) revealed the extent to which FTAs affect exporting firms in the Kingdom. Despite a reasonable use of FTAs by these economic actors, the study also found FTAs affect the business plans of these firms. The common complaint expressed by these firms, especially those large ones, about the Kingdom's FTAs was the complex bureaucracy and additional costs associated with acquiring the CoO and the associated RoO certifications. Accordingly, the sample firms, especially domestic ones, requested the Thai government to provide more institutional support to allow them to adjust themselves with their country's FTA implementation.<sup>13</sup>

<sup>10</sup> For a step-by-step guide to utilizing ASEAN-led FTAs, see, *inter alia*, ASEAN Secretariat (2013) and McClanahan et al. (2014).

<sup>11</sup> As illustrated in the earlier section, however, more in-depth examinations of the utilization of an FTA have increasingly been carried out through the conduct of firm-level surveys to capture, *inter alia*, the characteristics of FTA users and the type of enterprise-level impediments to FTA use (Kawai & Wignaraja, 2013, p. 19).

<sup>12</sup> An earlier study conducted by Kawai and Wignaraja (2009) also found that firms in the Philippines were generally unaware of the provisions attached to their country's FTAs. Based on the survey that they carried out, both authors found only 7 per cent firms surveyed indicated a good level of awareness, primarily due to the fact that these firms were already using the country's FTAs.

<sup>13</sup> Some of the commonly cited supports required by these businesses were, for example, information on the implications of FTA implementation, the upgrading of technical standards and quality, financial support, and the adoption of an electronic custom (e-customs) initiative to speed up and simplify the exporting procedures.

A more recent analysis conducted by Chandra (in press) on the use of FTAs by Thai-based firms also reveals a general decline in the utilization of all Thailand's FTAs. While the overall utilization among Thai-based firms reached 61.3 per cent in 2011, the rate fell to 47.3 per cent (see Table 4). Among its strategic economic partners (SEPs), Thai-based firms appeared to have made the most use of the Thailand-Australia FTA (at a 90.8 per cent utilization rate in 2011), though Thai-based firms made more use of the ASEAN-China FTA in the following year. An interesting aspect in the assessment of FTAs' utilization rate in Thailand is the higher use of bilateral state-to-state, rather than state-to-region, FTAs. It turned out that more attractive preferences for key products and simplified rules of origin may explain the heavier use of bilateral state-to-state, instead of bilateral state-to-region, FTAs (Kawai & Wignaraja, 2013, p. 18).<sup>14</sup>

**TABLE 4. UTILIZATION OF FTAS BY THAI-BASED FIRMS IN 2011 AND 2012 (%)**

COUNTRIES	2011	2012
ASEAN (AFTA)	51.91	47.36
China (ACFTA)	84.29	80.64
India (TIFTA)	74.61	70.04
India (AIFTA)	28.89	28.91
Australia (TAFTA)	90.82	60.65
Australia (AANZFTA)	26.46	2.81
Japan (TJEPA)	71.18	67.95
Japan (AJCEP)	3.80	0.74
Korea (AKFTA)	58.87	55.78
New Zealand (AANZFTA)	17.67	2.28
Peru (TPCEP)	n/a	18.53
<b>Total</b>	<b>61.30</b>	<b>47.32</b>

Sources: Udomwichaiwat (2012, p. 8); Cholvijarn (2013).<sup>15</sup>

Elsewhere in ASEAN, utilization of the grouping's FTAs remains modest, if not low. In Indonesia, for instance, although the total number of CoOs issued under the AFTA, Indonesia-Japan Economic Partnership Agreement (EPA), ASEAN-China FTA, ASEAN-Korea FTA, and the ASEAN-India FTA had risen from 26,085 certificates in 2007 to 205,775 certificates in 2010 (Ing, 2013, p. 6), a study conducted by Friawan (2012) suggests that only 16 to 17 per cent of Indonesian-based firms were using FTAs pursued by the country and/or ASEAN. The percentage rate for Indonesia was somewhat lower compared to those of Malaysia (24 per cent in 2012), Vietnam (31 per cent in 2011), and Thailand (the above-mentioned 47.3 per cent for 2012).<sup>16</sup>

As for Malaysia, the ADB and the ADBI (2012) carried out a study showing that only 24 per cent of the country's firms exported under FTAs. Despite this, the Ministry of International Trade and Industry of Malaysia (2012) recently reported the increase use of CoO among Malaysian-based firms under different FTA schemes. While in 2009 the total number of CoO issued reached 232,860 (equal to about US\$19 billion of total value of trade), a total of 436,094

<sup>14</sup> This analysis was consistent with the outcome of the "Bangkok Dialogue Forum for SMEs: The Utilization of ASEAN-Led Free Trade Agreements," which was co-organized by the Federation of Thai Industries (FTI), ASEAN-BAC, and the IISD, in Bangkok, Thailand, on November 26, 2013.

<sup>15</sup> As quoted in Chandra (in press). The two following paragraphs are also adapted from the same source.

<sup>16</sup> As quoted in Chandra (2013).

CoO were issued in 2011, amounting to roughly US\$32.1 billion of the country's total trade with the rest of the world. The largest number of CoO issued in 2011 were under the AFTA scheme, with 230,400 CoO, while the CoO under the ASEAN-Australia-New Zealand FTA came in second with 47,387 CoO.

Among the newer AMS, only Vietnam has relatively recent data concerning the utilization of ASEAN-led FTAs among the country stakeholders. Although showing a relatively low overall use of FTAs, as is the case with the majority of the country's ASEAN neighbors, the utilization rates of FTAs among Vietnam-based firms nearly trebled from 11 per cent in 2008 to 31 per cent in 2011. Exporting firms who used these FTAs made particularly heavy use of the ASEAN-Korea FTA (a utilization rate of 90.8 per cent) and the ASEAN-Japan Comprehensive Economic Partnership (CEP) (31.23 per cent). Surprisingly, despite sharing land and maritime borders with China, the use of the ASEAN-China FTA among Vietnam-based businesses was relatively low (23.1 per cent), though this was higher than the use of AFTA (at 20.2 per cent) during the same period (Tran, 2012: 13).

Comprehensive assessments of the utilization of ASEAN-led FTAs among MSME's in particular are largely absent. However, Lim and Kimura (2009) argue that, with the increasing internationalization of the region's MSMEs in regional and global value chains (especially in electronics, machinery, information and communication technologies, automobile, and service industries), the use of FTAs by these enterprises can be expected to increase as well. Notwithstanding such an expectations, both authors also maintained that production networking and value chains have not really benefited from the internal and external economic integration of ASEAN. As both authors observe, AFTA and other ASEAN-led FTAs consist of too many exceptions (often in key sectors), include inadequate harmonization of rules and regulations (including the existence of non-tariff barriers), and the inavailability of adequate infrastructure and institutions to implement these trade pacts.

Overall, as confirmed by numerous studies carried out to assess the deliverability of ASEAN-led FTAs,<sup>17</sup> there are at least three reasons why the utilization rates of these FTAs are generally low: (1) the lack of information on FTAs amongst ASEAN-based firms; (2) low margins of preference; and (3) delays and administrative costs associated with documenting and complying with the rules of origin. Other factors contributing to the low use of FTAs includes the existence of other trade-related initiatives, such as the export-processing zones and information technology agreements, which provide alternative incentives for exporters, and the non-tariff measures in partner countries that inhibit imports, and, accordingly, inhibit the use of FTA preferences (Kawai & Wignaraja, 2013, p. 22). These points are confirmed in the series of SME Dialogue Forums co-organized by the ASEAN-BAC, the IISD, and their local partners in several major cities of the AMS in the second-half of 2013 and early 2014.<sup>18</sup>

### ASEAN and AMS Initiatives to Promote the Use of ASEAN-led FTAs Among MSMEs

ASEAN has been in the process of implementing the "ASEAN Policy Blueprint for SME Development" for the period 2004 to 2014, which has the following goals: (1) accelerating the pace of SME development; (2) enhancing the competitiveness and dynamism of ASEAN SMEs by facilitating their access to information, market, human resource development and skills, finance and technology; (3) strengthening the resilience of ASEAN SMEs to better withstand adverse macroeconomic and financial situations, as well as the challenges of a more liberalized trading environment; and (4) increasing the contribution of ASEAN SMEs to the overall economic growth and development of the region (ASEAN Secretariat, 2004, p. 3).

<sup>17</sup> See, *inter alia*, Kawai and Wignaraja (2013, p. 22) and Chandra (2013; in press).

<sup>18</sup> The ASEAN-BAC and the IISD co-organized a total of five SME Dialogue Forums throughout this period, which included: (1) Manila (September 25, 2013); (2) Jakarta (November 7, 2013); (3) Bangkok (November 26, 2013); (4) Hanoi (December 12, 2013); and Yangon (February 4, 2014).



Subsequently, at the 14th ASEAN Summit in Cha-am, Thailand, in 2009, the ASEAN Economic Community (AEC) Council was tasked with developing an ASEAN Action Plan to serve as a driving force in the implementation of SME development policies and programs. A year later, in August 2010, the so-called “ASEAN Strategic Action Plan on SME Development (2010-2015)” was endorsed by the ASEAN economic ministers. The document sets out the mission and objective of making ASEAN-based SMEs world-class enterprises, capable of integrating themselves into regional and global supply chains, able to take advantage of the benefits of ASEAN economic community building, and operating in a policy environment that is conducive to SME development, exports, and innovation. The document also emphasizes that ASEAN needs to enhance the internationalization of SMEs and their marketing capabilities, improve SMEs’ access to finance, strengthen SME human resource development and capacity building, development of local SMEs, establish an SME service centre (or ASEAN SME Service Desk), and set up of an ASEAN SME Regional Development Fund (ASEAN Secretariat, 2010, p. 3).

Some assessments on the progress of these two major ASEAN policies on SME development are available. A year after the implementation of the Strategic Action Plan, Narjoko (2011) of the Economic Research Institute for ASEAN and East Asia (ERIA) argued that the promotion of SME development in ASEAN is extremely complex, depending not only external conditions (such as the introduction of policies to facilitate SME development), but also on the characteristics, performance, and/or behaviour of the region’s SMEs. Issues such as access to finance and SMEs’ exposure to ASEAN-led trade and investment liberalization initiatives remain common problems confronted by these economic actors. Aside from developing its own SME policy index, ASEAN was also asked to introduce a “scorecard” to ensure the smooth implementation of its SME development blueprint and other relevant policy initiatives (Narjoko, 2011, pp. 18-19). Following the request of the 19th (2011) ASEAN Summit, in Jakarta, Indonesia, ERIA launched the ASEAN SME Policy Index<sup>19</sup> and the SME Credibility Index in the following year.

Other studies have attempted to provide a national-level assessment of ASEAN’s achievement to promote SME development in the region. The initial surveys and interviews conducted among Philippine-based SMEs and the representative of the Philippine government to the ASEAN Working Group on ASEAN carried out by Aldaba (2013), for example, revealed relatively low average effectiveness scores for the ASEAN Policy Blueprint for SME Development and the corresponding ASEAN Strategic Action Plan for SME Development. The majority of respondents stated that both policy documents have either little or no concrete impact on the implementation of various programs on access to financing, facilitation, technology development, and other regional SME initiatives. She concluded that the government of the Philippines could facilitate SMEs’ participation in ASEAN by: (1) designing a coherent set of policies and programs; (2) raising awareness on global production network; (3) addressing financing issues; (4) improving technological capabilities of SMEs; and (5) creating an enabling environment for SMEs to realize their potential to grow (Aldaba, 2013, p. 15).

Meanwhile, the extent to which individual AMS promote the participation of MSMEs in regional and global trade varies among ASEAN member states. One successful outreach model has been pursued in the Philippines. The country’s Department of Trade and Industry (DTI), in partnership with other relevant agencies (e.g., the Bureau of Customs, Tariff Commission, and so on) and other non-state actors (e.g., the Philippine Chamber of Commerce and Industry

<sup>19</sup> The ASEAN SME Policy Index has a similar methodology to the SME Policy Index developed by the Organisation for Economic Co-operation and Development (OECD) (see, for example, OECD, n.d.). The ASEAN SME Policy Index enables structured evaluation for better planning at the regional level, and captures a range of policy dimensions relevant to the ASEAN region (e.g., information access, finance and taxation, technology, the level of administrative burdens, market access, human resource development, and so on) (Yamada, 2012, pp. 6-8). Once made available, this Index was expected to facilitate and strengthen the harmonization and coordination of policies and programs for SME development in the region, as well as serving as an instrument for capacity building for regulators and SMEs (“ASEAN Urged,” 2011).

(PCCI) and members of academia), has, since 2010, launched a massive trade advocacy and information campaigns, known as the “Doing Business in Free Trade Areas (DBFTA),” which has the objectives of: (1) institutionalizing an effective and efficient consultative mechanism; (2) gathering inputs from stakeholders; (3) promoting mutual trust, understanding, and cooperation among the sectors in society; (4) increasing public awareness on the country’s FTA policies and engagements; (5) responding to the interests of stakeholders, with specific emphasis on transparency and accountability; and (6) arriving at sound, rational, and balanced FTA policies. In addition to public engagement, the initiative also covers inter-government agency coordination and trade policy research network (DTI & BoI, 2012, pp. 6–8).

In their public seminars, the DTI and its partner organizations offer information concerning market opportunities for Philippines-based firms in the country’s FTA partner countries, step-by-step discussions on tariff reductions, rules, and customs procedures, among others. Seminars also include an “FTA Clinic” that allows individual representative of firms to seek more in-depth guidance from relevant officials on how to make more effective use of the country’s FTA initiatives. The DBFTA’s public outreach program, which has been implemented nearly across the country, had reached 11,169 private sector stakeholders in 2012 alone, and another 1,746 stakeholders in the first quarter of 2013 (BETP-DTI 2013a; 2013b).<sup>20</sup> The results of such an endeavour are self-evident (Chandra, 2013). Although the Philippines was already rated the highest user of FTAs among AMS by the ASEAN Secretariat in 2010, many more Philippines-based firms are now using FTAs. Among the AMS, for example, Philippine businesses have been active in using the ASEAN–Australia–New Zealand FTA. In June 2012, the DTI reported a significant jump in the utilization of this trade pact, from 64.1 per cent in 2010 to 76.1 per cent in 2011.

Thailand is another example in ASEAN where extensive FTA campaign initiatives have encouraged businesses to make more effective use of the Kingdom’s FTAs. Under the purview of the Department of Foreign Trade within the Ministry of Commerce, the Thai government promotes the utilization of FTAs through, among other activities, public seminars in the capital and other provinces, electronic information being made available from the official website of the Department of Foreign Trade ([www.dft.go.th](http://www.dft.go.th)), FTA consultation services for exporting firms, the implementation of an electronic data interchange system to facilitate the application process of CoO for exporters,<sup>21</sup> the establishment of an AEC Information Center, and the publication of a quarterly journal on the utilization of FTA preferences. As of August 2012, the Department of Foreign Trade had established 17 Memoranda of Understandings with other government agencies and private organizations to ensure the smooth implementation of its public outreach program, while a total of 21 seminars focused on AEC alone were organized: a total of 6,193 participants took part in these public consultation processes. Specific to SMEs, the Department of Trade Negotiations of the Ministry of Commerce also organizes the so-called “AEC Business Trips for SMEs” (Udomwichaiwat, 2012, pp. 15–20), to enable greater networking opportunities for such enterprises in the region.

Moreover, as part of its efforts to improve the utilization of its FTAs, the Malaysian Ministry of International Trade and Industry (MITI) also holds regular outreach programs for the public and relevant stakeholders. These programs are conducted either directly by the Ministry and its regional offices, or through other agencies such as the Malaysian

<sup>20</sup> One of the DBFTA initiatives carried out in the Philippines in 2013 was organized as part the ASEAN-BAC and IISD project on “Maximizing the Benefits of Regional Economic Integration for ASEAN SMEs.” This initiative, as mentioned earlier, was conducted in Manila, on September 25, 2013.

<sup>21</sup> An electronic data interchange system is an electronic communication system that provides standards for exchanging data via any electronic means. Thailand’s EDI system began full operation in 2000, but since 2006 the migration process from the EDI system to electronic Customs Service, or e-Customs paperless service, had taken place. The full e-Customs service was made available by July 2008. Under the ASEAN Single Window commitment, Thailand’s e-Customs service will be integrated with similar systems of other AMS.

External Trade Development Corporation (MATRADE)<sup>22</sup> and SME Corp,<sup>23</sup> and other non-state actors, particularly trade and industry associations. Prominent among MITI's outreach programme is the "FTA Pocket Talks," which is a series of dialogue forums that provides not only space for businesses to exchange ideas with trade policy-makers, but also to assist the former with the utilization of Malaysia's FTAs. In 2014 alone, up to 25 of such a dialogue forums are expected to be carried out throughout the country (MITI, 2014).

Other AMS pursue similar public outreach and MSMEs' facilitation initiatives. However, many of these initiatives are pursued in a rather ad hoc manner and generally involve only a very narrow range of industrial sectors. Comprehensive strategies and policies to facilitate such activities are also absent in these countries. In Indonesia, for example, although the Republic was among the first in ASEAN to engage civil society on trade policy decisions, the country's public outreach and stakeholders consultations are very random at best. Though the government had, in 2003, established the so-called Indonesia WTO Forum to facilitate the exchange of ideas between policy-makers and stakeholders, this Forum has been dormant since 2007 (Chandra, 2007, p. 70). While the country's Ministry of Trade takes an active role in pursuing policy dialogues with business stakeholders, no institutional arrangement has been established thus far to ensure the sustainability of public outreach programs.

In cases where little or no domestic FTA outreach programs are being pursued by the AMS, non-state actors, such as trade and industry associations, research organizations, non-governmental organizations, or a combination of these, often with the support of the international donor communities, and/or in partnership with the AMS concerned, usually play the role of promoting ASEAN-led FTAs to the public and relevant stakeholders. The aforementioned project on SMEs and ASEAN-led FTAs being pursued in fiscal year 2013/14 by the ASEAN-BAC and the IISD is a case in point. This project aimed at the enhancement of SMEs' participation in ASEAN-led FTAs not only includes the organization of dialogue forums in several AMS, but also produces an easy-to-digest guidebook for the region's SMEs to make use of ASEAN-led FTAs.<sup>24</sup> Elsewhere, the Mekong Institute, (the research arm of the Greater Mekong Subregion) had also implemented a so-called "Training of Trainers Program" that focused on the enhancement of FTA utilization by SMEs.<sup>25</sup> Given the large potential that SMEs could play in the economic development of ASEAN, many such non-state organizations are increasingly embarking upon projects to assist SMEs to make use ASEAN-led FTAs more effectively.

To a large extent, however, it remains difficult to assess the actual contribution and the level of participation of MSMEs in ASEAN-led FTAs, particularly as no method has been applied to determine the size of the exporting firms across ASEAN. From general observation of the overall utilization rates of ASEAN-led FTAs, it can be argued that the MSMEs still play a very small role in these trade pacts. There are several possible reasons for this. Firstly, in the AMS where comprehensive and integrated public outreach and MSMEs facilitation and development policies have been in place, it is likely that coverage of such initiatives has not been widespread enough. Many such initiatives, for example,

<sup>22</sup> Established in 1993, MATRADE is an external trade promotion arm of the Malaysia's Ministry of International Trade and Industry. It provides assistance to Malaysian firms to establish a presence overseas, and raise their profiles through different promotional means, including their participation in trade missions, specialized marketing missions, and/or international trade fairs. It also organizes business matching programs between Malaysian and foreign firms (ATPF, n.d.). Further information concerning the MATRADE is also available from its official website at: <http://www.matrade.gov.my/>.

<sup>23</sup> SME Corp is a dedicated agency in Malaysia that deals with the formulation of the overall policies and strategies of the country's SMEs. It also coordinate SMEs-related programs being pursued by other relevant ministries and agencies. Further information concerning the SME Corp is available from its official website at: <http://www.smecorp.gov.my/vn2/>.

<sup>24</sup> See McClanahan et al. (2014).

<sup>25</sup> For further information concerning this initiative, see the official website of the Mekong Institute at <http://www.mekonginstitute.org/news-and-events/news-release/502-training-of-trainer-tot-program-enhancing-the-utilization-of-ftas-by-smes-june-17-21-2013-khon-kaen-thailand.html>.

have been implemented either in capitals or in the major cities of AMS. Secondly, in cases where MSMEs have been reached by such outreach programs, the lack of confidence in applying FTA preferences may hinder the participation of these economic actors in ASEAN-led FTAs. Thirdly, organizers of these public outreach programs, be they state and/or non-state actors, can often be constrained by donor requirements, time and resources, and, as such, give little attention to the type of economic actors involved and the quality of information provided in these activities. Finally, the key orientation of ASEAN-based SMEs remains that of their domestic market (Tambunan, 2012). Rather than directly exporting their products and/or services, they become part of the larger value-chains at the national and/or regional levels. Public outreach initiatives at a single value-chain cluster are likely to provide more positive outcomes in the participation of MSMEs in ASEAN-led FTAs.

## 5.0 Southeast Asian MSMEs and ASEAN-led FTAs: Key challenges and opportunities

ASEAN, as mentioned earlier, has been very active in pursuing strategic economic partnership agreements with its major economic partners. Although making a large contribution to the economic development of ASEAN, MSMEs have not been a key consideration in the free trade policy-making of the Association. Given the already full implementation of five FTAs, and numerous other state-to-state and state-to-region bilateral FTAs that each of the AMS has been pursuing with their SEPs, there is little that the region's MSMEs can do aside from adjusting themselves to the strategic economic changes in ASEAN.

Overall, there are several key opportunities that MSMEs can reap from the existing ASEAN-led FTAs. Firstly, though the sharp decline of tariffs is likely to bring about increase competition in the region, it also provides MSMEs with potential market expansion, be it within the ASEAN region, or in the markets of the grouping's SEPs. Secondly, and related to the first point, ASEAN-led FTAs also offer new business opportunities for MSMEs. The increasing economic integration among the AMS and between ASEAN and its SEPs, for instance, allow MSMEs to integrate themselves into a wider regional value chain, which is a range of activities that firms and workers pursue to bring a product from its conception to its end use and beyond (Kaplinsky & Morris, 2000). In this context, MSMEs could provide the crucial industrial linkages that set off a chain reaction of broad-based and sustainable development of an industry. In fact, the absence of MSMEs that act as either subcontractors or suppliers of intermediate inputs to multinational and large domestic firms, industrial growth in developing countries would be difficult to achieve (Lim & Kimura, 2009, pp. 25–26).

**TABLE 5. COMMON CONSTRAINTS FACING MSMEs IN SELECTED AMs**

COUNTRIES	MAIN CONSTRAINTS									
	RAW MATERIALS	MARKETING	CAPITAL	ENERGY	INFORMATION	TECHNOLOGY & SKILL	INFRASTRUCTURE	TAX	INFLATION	MARKET DISTORTION
Brunei		✓	✓			✓				
Cambodia			✓	✓		✓				✓
Indonesia	✓	✓	✓	✓	✓					
Lao PDR	✓		✓					✓	✓	
Malaysia	✓		✓		✓	✓				
Philippines		✓	✓			✓				
Thailand	✓	✓	✓		✓	✓				
Vietnam			✓			✓	✓		✓	

Source: Tambunan (2009a; 2009b).

Thirdly, FTAs also help facilitate greater trade among the AMS and between ASEAN and its SEPs. Key components of ASEAN-led FTAs, such as trade facilitation, often encourage all the participating countries to establish more efficient customs procedures, greater transparency in trade policies, greater mutual recognition of technical standards adopted by all the involved parties, as well as the availability of a legal framework to ensure fair competition among all economic actors in the countries involved. Fourthly, ASEAN-led FTAs should also encourage greater foreign investment in AMS. While large investment projects such as infrastructure development can generate positive spillover impacts on the long-term business operations of MSMEs, foreign investment could also spur the transfer of technologies and know-how, all of which allow MSMEs to enhance their business opportunities.

Notwithstanding these opportunities, there are also numerous challenges that ASEAN-based MSMEs face in operating their businesses. In a series of national surveys carried out in developing and least-developed countries of ASEAN, Tambunan (2009a; 2009b) identified a range of common constraints faced by the region's MSMEs (see Table 5). While the problem of access to capital appear to be common among MSMEs across ASEAN, issues such as access to technology and skills to remain competitive, the availability of raw materials, and marketing capabilities were also considered as important constraints.

When it comes to the utilization of ASEAN-led FTAs, the series of SMEs Dialogue Forums that were carried out by the ASEAN-BAC, the IISD, and their local partners in the second half of 2013 and early 2014 in several major cities of ASEAN (Manila, Jakarta, Bangkok, Hanoi, and Yangon) also found that the lack of information, especially with regard to foreign markets and the technical know-how to use these commercial agreements, was considered as the major stumbling block keeping the region's MSMEs from using these FTAs. In addition, resource persons and participants in these forums also cited the lack of opportunities for MSMEs to network with their foreign counterparts as another common challenge for MSMEs to engage more effectively in ASEAN-led FTAs. The participants in these Forums, in fact, suggested the necessity of similar forums to be organized more consistently in other cities and/or regions outside the capitals.

At the policy level, the complex rules of origin (RoO), and the associated certificates of origin (CoO), in the implementation of ASEAN-led FTAs are also seen as burdensome by the region's MSMEs. For example, the relatively high regional-value content, which stands at about 40 per cent in most ASEAN-led FTAs (see Table 2), is difficult for many MSMEs to comply with. Also, there are high administrative costs attached to the compliance requirements to prove a product's country of origin. In addition, multiple and often overlapping FTA commitments by the AMS often generate confusion among MSMEs. These also make many ASEAN-led FTAs redundant. It has been suggested that divergent rules of origin across different FTAs are likely to fragment, rather than integrate, regional markets (Tran, 2012, p. 11). Traders are also likely to face higher administrative and production costs. All these constraints eventually lead to the low utilization rates of ASEAN-led FTAs.

None of the above-mentioned opportunities and challenges, however, are new. They are, to a large extent, consistent with observations made the region's researchers, businesses, and policy-makers. In fact, in recognition of the opportunities and challenges mentioned above, ASEAN, through its "Policy Blueprint for SME Development (2004-2015)" and the subsequent "ASEAN Strategic Plan of Action for SME Development," as well as other policy initiatives, has, for example, identified efforts to address these issues. As ASEAN moves towards the establishment of an economic community by the end of 2015, it is imperative that the full implementation of these initiatives receives the attention it deserves from the region's policy-makers and stakeholders.

## 6.0 Conclusion and Policy Recommendations

ASEAN is currently active in deepening not only its own internal economic integration processes, but is also in the process of enhancing its economic engagement with the global economy. As of today, the grouping has formed five FTAs with six of its SEPs. The number of FTAs forged by the AMS, however, is much higher than those pursued by ASEAN (over 80 FTAs as of 2013). Despite the proliferation of bilateral and regional FTAs, the evidence suggests that the fruits of such initiatives have not been distributed evenly across the region, with the majority of firms capable of using these FTAs being large and multinational firms (including both ASEAN and non-ASEAN firms). In order to enhance the utilization of ASEAN-led FTAs among MSMEs, and ensure more equal opportunities among economic actors across the region, the ASEAN-BAC and the IISD propose the following policy recommendations:

(1) An institutionalized, aggressive, well-coordinated, and interactive information campaign:

- While information concerning ASEAN-led FTAs is increasingly available these days,<sup>26</sup> many MSMEs still claim that a lack of information remains a major stumbling block. This suggests that the information campaigns and promotional activities of ASEAN need to be organized more regularly, and be made available beyond capitals and/or major cities in the region.
- In addition, given the vast number of similar information campaign and promotional activities carried out by numerous organizations and parties across the region, greater coordination on the implementation of these activities must be pursued, particularly between ASEAN, the AMS, donor communities, the private sector, and other stakeholders.
- Information campaign and promotion of ASEAN-led FTAs should be a two-way process. In this context, such activities should not only provide the opportunity for ASEAN, AMS, or major business associations to socialize these commercial pacts, they should also serve as venues for gathering practical and policy inputs from relevant stakeholders, including the MSMEs, in the region.
- Given the relatively small size of MSMEs, their owners and/or representatives may lack confidence in expressing their concerns and aspirations during public forums. Accordingly, more interactive and practical methods in communicating components of ASEAN-led FTAs should be strongly considered.
- The Philippine government, through its “Doing Business in FTAs” initiative, has provided a very good example of a well coordinated information and promotional campaign: this could serve as a model for similar activities at both the regional and national levels in other AMS.

(2) Improving access to finance for MSMEs

- Access to finance has been recognized as one of the critical issues hindering MSMEs from exploring and expanding into new business opportunities. This problem is also a key determinant for these economic actors to engage more effectively in ASEAN-led FTAs. Although continuously recognized as a key issue in ASEAN’s SME development policies, there has been very little evidence to suggest the improvement of MSMEs’ access to financial resources.

<sup>26</sup> ASEAN and some of its SEPs, for example, have produced official websites that spell out not only the legal text and provisions of their FTAs, but also explain different tariff levels attached to different products, as well as the processes that exporters must go through in order to take advantage of preferences from these FTAs (see, for example, the ASEAN-China Business Portal at: <http://www.asean-cn.org/default.aspx>, the ASEAN-Korea FTA at: <http://akfta.asean.org/>, and the ASEAN-Australia-New Zealand FTA official website at: <http://aanzfta.asean.org/>). There are also numerous ASEAN-sponsored public awareness activities, such as conferences, symposia, and workshops on the subject.

- To date, while financial sector liberalization has the potential to address problems of access to finance for rural economic actors, the barriers to entry and operation restrictions imposed on ASEAN- and non-ASEAN financial institutions hinder the potential gains that MSMEs could reap from such a reform initiative.
- Financial sector reform through liberalization alone, however, is unlikely to be a sufficient means to improve access to finance to MSMEs.<sup>27</sup> ASEAN and the AMS, for example, could establish a financial infrastructure that would stimulate income gains among the region's MSMEs.

(3) The simplification of CoO/RoO requirements

- The bureaucratic and technical knowledge needed to comply with CoO/RoO requirements has been consistently mentioned by experts and business practitioners as one of the key impediments for businesses, including MSMEs, to engage more effectively in ASEAN-led FTAs. Accordingly, efforts to further simplifying CoO requirements must be intensified.
- Furthermore, while the creation of an ASEAN Single Window is progressing well,<sup>28</sup> this initiative should be expanded to include countries with which the grouping has FTA arrangements.
- Finally, in order to improve overall utilization of ASEAN-led FTAs, it is also imperative that ASEAN accelerate the negotiation process of the Regional Comprehensive Economic Partnership (RCEP), which is at the moment set for the end of 2015. Once finalized, the initiative should help consolidate all existing ASEAN-1 FTAs.

<sup>27</sup> In their study, Chandra and Kinasih (2012, p. 3) also argue that financial liberalization might not necessarily lead to greater financial services for marginalized populations. Among other things, high transaction costs, risks, and other general problems associated with high illiteracy rates often discourage financial institutions from conducting business outside urban areas.

<sup>28</sup> For further details concerning ASEAN Single Window initiative, see the official website of the initiative at <http://asw.asean.org/>.



## References

Andersson, S. (2004). Internationalization in different industrial contexts. *Journal of Business Venturing*, 19(6), 851-875.

Asian Development Bank (ADB). (2009). *Key indicators for Asia and the Pacific, 2009*. Manila: ADB. Retrieved from <http://www.adb.org/publications/key-indicators-asia-and-pacific-2009>

ADB and Asian Development Bank Institute (ADBI). (2012). *Malaysia FTA survey*. Tokyo: ADB.

Aldaba, R. (2013). *ASEAN economic community 2015 – SME development: Narrowing development gap measure* (Discussion Paper Series No. 2013-05). Makati City: Philippine Institute for Development Studies (PIDS). Retrieved from <http://dirp4.pids.gov.ph/ris/dps/pidsdps1305.pdf>

ASEAN and FTA partners launch the world's biggest regional free trade deal. (2012, November 20). *ASEAN Secretariat News*. Retrieved from <http://www.asean.org/news/asean-secretariat-news/item/asean-and-fta-partners-launch-the-world-s-biggest-regional-free-trade-deal>

Asian Trade Promotion Forum (ATPF). (n.d.). *Trade promotion organizations in Asia (member organizations): Malaysia External Trade Development Corporation (MATRADE)*. Retrieved from <http://www.atpf.org/en/org/malaysia.html>

Association of Southeast Asian Nations (ASEAN) Secretariat. (2004). *ASEAN policy blueprint for SME development (APBSD), 2004-2014*. Jakarta: ASEAN Secretariat. Retrieved from [http://www.asean.org/archive/pdf/sme\\_blueprint.pdf](http://www.asean.org/archive/pdf/sme_blueprint.pdf)

ASEAN Secretariat. (2010). *ASEAN strategic action plan for SME development (2010-2015)*. Jakarta: ASEAN Secretariat. Retrieved from <http://www.asean.org/archive/SME/SPOA-SME.pdf>

ASEAN Secretariat. (2013). *SME guidebook: Towards the AEC 2015*. Jakarta: the ASEAN Secretariat. Retrieved from <http://www.asean.org/images/2013/resources/publication/ASEAN%20SME%202015%20-%2018.11.13%20%28CD%29.pdf>

ASEAN urged to develop SME policy index. (2011, May 4). *Antara News*. Retrieved from <http://www.antaranews.com/en/news/71001/asean-urged-to-develop-sme-policy-index>

Bureau of Export Trade Promotion of the Department of Trade and Industry of the Republic of the Philippines (BETP-DTI). (2013a, April 19). DTI reaches 11,169 participants through its 2012 DBFTA outreach program. *BETP Tradeline News and Events*. Retrieved from <http://www.betp.dti.gov.ph/dbfta/news/outreachprogram.htm>

BETP-DTI. (2013b, April 1). DTI meets 1,746 participants in first 4 DBFTA sessions in 2013. *BETP Tradeline News and Events*. Retrieved from [http://www.betp.dti.gov.ph/news/dbfta\\_sessions2013.htm](http://www.betp.dti.gov.ph/news/dbfta_sessions2013.htm)

Chandra, A. C. (in press). ASEAN's rush towards free trade agreements: Do they deliver? In S. P. Wood and B. He. (Eds.), *ASEAN-Australia relations*. Palgrave Macmillan.

Chandra, A. C. (2007). Democratic governance and practices in the future US-Indonesia free trade agreement. *The Indonesian Quarterly* 35(1), 53-77.

Chandra, A. C. (2013, December 12). Indonesian SMEs and the use of ASEAN-led FTAs. *The Jakarta Post*. Retrieved from <http://www.thejakartapost.com/news/2013/12/12/indonesian-smes-and-use-asean-led-ftas.html>

Chandra, A. C., and H. N. Kinasih. (2012). *Services trade liberalization and food security: Exploring the links in the Association of Southeast Asian Nations (ASEAN)*. Winnipeg: International Institute for Sustainable Development (IISD). Retrieved from [http://www.iisd.org/tkn/pdf/services\\_trade\\_liberalization\\_asean.pdf](http://www.iisd.org/tkn/pdf/services_trade_liberalization_asean.pdf)

Cheong, I., & Cho, J. (2009). *The impact of free trade agreements (FTAs) on business in the Republic of Korea* (Working Paper No. 156). Tokyo: Asian Development Bank Institute (ADBI). Retrieved from <http://www.adbi.org/files/2009.10.15.wp156.impact.fta.business.korea.pdf>

Chia S.Y. (2010). *Trade and investment policies and regional economic integration in East Asia* (ADBI Working Paper Series No. 10). Tokyo: Asian Development Bank Institute. Retrieved from <http://www.adbi.org/files/2010.04.05.wp210.trade.investment.policies.east.asia.pdf>

Cholvijarn, P. (2013, November 26). *Benefits and potential business opportunities of Thai-EU and ASEAN-EU FTAs*. Presentation delivered at the “Bangkok Dialogue Forum for SMEs: The Utilization of ASEAN-led Free Trade Agreements,” organized by the Federation of Thai Industries, in Bangkok, Thailand.

Dagooc, E. M. (2013, November 9). Philippine exporters still not keen on free trade deals. *The Philippine Star*. Retrieved from <http://www.philstar.com/cebu-business/2013/11/09/1254734/phl-exporters-still-not-keen-free-trade-deals>

Department of Trade and Industry of the Republic of the Philippines (DTI) and the Board of Investment of the Republic of the Philippines (BoI). (2012, May 16–18). *Utilizing FTAs effectively: The Philippine experience*. Presentation delivered at a workshop on “Production Networks and Trade Policy in Turbulent Times,” organized by the Asian Development Bank (ADB), in Manila, the Philippines. Retrieved from <http://www.adbi.org/files/2012.05.16.cpp.day1.5.magadia.fta.effectively.philippines.pdf>

European Commission. (2012). *Enterprise and industry – SBA fact sheet 2012, Germany*. Brussels: European Commission. Retrieved from [http://ec.europa.eu/enterprise/policies/sme/facts-figures-analysis/performance-review/files/countries-sheets/2012/germany\\_en.pdf](http://ec.europa.eu/enterprise/policies/sme/facts-figures-analysis/performance-review/files/countries-sheets/2012/germany_en.pdf)

European Commission. (2013). *Annual report on the implementation of the EU-Korea free trade agreement*. Report of the European Commission to the European Parliament and the Council. Retrieved from [http://trade.ec.europa.eu/doclib/docs/2013/february/tradoc\\_150647.pdf](http://trade.ec.europa.eu/doclib/docs/2013/february/tradoc_150647.pdf)

German Federal Ministry for Economic Affairs and Energy. (2013, July). *German mittelstand: Engine of the German economy – Facts and figures about small and medium-sized German firms*. Retrieved from <http://www.bmw.de/EN/Service/publications,did=506310.html>

Goh, M. (2007). *High-growth, innovative Asian SMEs for international trade and competitiveness: Challenges and solutions for APO member countries*. Tokyo: Asian Productivity Organization. Retrieved from [http://www.apo-tokyo.org/publications/files/rr2007\\_11\\_13.pdf](http://www.apo-tokyo.org/publications/files/rr2007_11_13.pdf)

Hayakawa, K., Hiratsuka, D., Shiino, K., & Sukegawa, S. (2013). Who uses free trade agreements? *Asian Economic Journal*, 27(3), 245–264.

Ing, L. Y. (2013, February 4). Indonesia in economic cooperation fever. *The Jakarta Post*. Retrieved from <http://www.thejakartapost.com/news/2013/02/04/indonesia-economic-cooperation-fever.html>

Kaplinsky, R., & Morris, M. (2000). *A handbook for value chain research*. Ottawa: International Development Research Centre (IDRC). Retrieved from <http://www.prism.uct.ac.za/papers/vchnov01.pdf>

Kawai, M., & Wignaraja, W. (2008). *Regionalism as an engine of multilateralism: A case for a single East Asian FTA*. (Working Paper Series on Regional Economic Integration No. 14). Manila: Asian Development Bank (ADB). Retrieved from <http://www.adb.org/sites/default/files/pub/2008/WP14-East-Asian-FTA.pdf>

Kawai, M., & Wignaraja, G. (2009). *The Asian "noodle bowl": Is it serious for business?* (Economic Working Paper Series No. 136). Manila: Asian Development Bank (ADB). Retrieved from <http://www.adbi.org/files/2009.04.14.wp136.asian.noodle.bowl.serious.business.pdf>

Kawai, M., & Wignaraja, G. (2013). *Patterns of free trade areas in Asia* (Policy Studies No. 65). Honolulu: East-West Center.

Kohpaiboon, A. (2008). *Exporters' response to AFTA tariff preferences: Evidence from Thailand*. (RIETI Discussion Paper Series No. 10-E-039). Tokyo: Research Institute of Economy, Trade, and Industry. Retrieved from <http://www.rieti.go.jp/jp/publications/dp/10e039.pdf>

Lim, H., & Kimura, F. (2009, July 15). *The internationalisation of SMEs in regional and global value chains*. Paper delivered at the Fifth Latin America/Caribbean and Asia/Pacific Economics and Business Association, organized by the Inter-American Development Bank (IDB) and the Asian Development Bank Institute (ADBI). Retrieved from <http://www10.iadb.org/intal/intalcdi/PE/2012/11143a05.pdf>

Lu, J. W., Beamish, P.W. (2001). The internationalization and performance of SMEs. *Strategic Management Journal*, 22(6/7), 565-586. Retrieved from <http://iba8010kelly.alliant.wikispaces.net/file/view/the+internationalization+and+peformance+of+sme.pdf>

McClanahan, P., Chandra, A. C., Hattari, R., & Vis-Dunbar, D. (2014). *Taking advantage of ASEAN's free trade agreement: A guide for small and medium-sized enterprises*. Winnipeg: the International Institute for Sustainable Development (IISD). Retrieved from [http://www.iisd.org/pdf/2014/ASEAN\\_guidebook.pdf](http://www.iisd.org/pdf/2014/ASEAN_guidebook.pdf)

Ministry of Economy, Trade, and Industry of Japan (METI). (2012). *White paper on international economy and trade*. Tokyo: METI. Retrieved from <http://www.meti.go.jp/english/report/data/gWT2012fe.html>

Ministry of International Trade and Industry of Malaysia (MITI). (2012, May 22). *Malaysia's involvement in free trade agreements (FTAs): What you should know about its benefits?* Presentation delivered at the "2012 Penang SMEs Forum," in Penang, Malaysia. Retrieved from [http://smartpenang.my/attachments/article/136/MITI\\_Presentation%20slides.pdf](http://smartpenang.my/attachments/article/136/MITI_Presentation%20slides.pdf)

MITI. (2014). *FTA pocket talk*. Retrieved from [http://www.miti.gov.my/cms/content.jsp?id=com.tms.cms.section.Section\\_5a5560a4-c0a81573-371b371b-8b8ba222](http://www.miti.gov.my/cms/content.jsp?id=com.tms.cms.section.Section_5a5560a4-c0a81573-371b371b-8b8ba222)

Nagalingam, H. (2012, May 16-18). *Benefits and cost of region-wide FTAs: The ASEAN experience*. Presentation delivered at the "Production Networks and Trade Policy in Turbulent Times" workshop organized by the Asian International Economist Network (AIEN) in the ADB headquarter, Manila. Retrieved from <http://www.adbi.org/event/4993.production.networks.trade.policy/>

Narjoko, D. (2011, May 24-25). *Turning dream into reality? Achieving the goal of SME development in ASEAN economic community*. Presentation delivered at the "ASEAN Vision 2015: Moving Towards One Community" conference organized by the Chung-Hua Institution for Economic Research (CIER), in Taipei, Taiwan. Retrieved from <http://www.aseancenter.org.tw/upload/files/S2-1-Narjoko.pdf>

Office of Small- and Medium-Sized Enterprises Promotion of the Kingdom of Thailand (OSMEP). (2010). *The white paper on small and medium enterprises of Thailand in 2010 and trends 2011*. Bangkok: OSMEP.

Rajaratnam School for International Studies' Center for Non-Traditional Security Studies (RSIS-NTS). (n.d.). *SME development and management in Myanmar*. Retrieved from <http://ntsblog.wordpress.com/2013/06/14/sme-development-and-management-in-myanmar/>

Singapore's FTA Network. (n.d.). *Overview of ASEAN (AFTA)*. Retrieved from [http://www.fta.gov.sg/fta\\_afta.asp?hl=1](http://www.fta.gov.sg/fta_afta.asp?hl=1)

Sinha, A. (2003). *Experience of SMEs in South and Southeast Asia*. Dhaka: South Asia Enterprise Development Facility. Retrieved from <http://www.bei-bd.org/images/publication/whc4f4baa444ad1e.pdf>

Soroka, N. (2013). *US exporting companies, 2011*. Washington, DC: International Trade Administration of the United States of America. Retrieved from [http://www.trade.gov/mas/ian/smeoutlook/tg\\_ian\\_001925.asp](http://www.trade.gov/mas/ian/smeoutlook/tg_ian_001925.asp)

Takahashi, K., & Urata, S. (2008). *On the use of FTAs by Japanese firms* (Discussion Paper No. 08-E-002). Tokyo: Research Institute of Economy, Trade, and Industry.

Takahashi, K., & Urata, S. (2009). *On the use of FTAs by Japanese firms: Further evidence* (Discussion Paper No. 09-E-028). Tokyo: Research Institute of Economy, Trade, and Industry.

Tambunan, T. T. H. (2009a). *Development of SMEs in ASEAN countries*. New Delhi: Readworthy Publications, Ltd.

Tambunan, T. T. H. (2009b). *SMEs in Asian developing countries*. London: Palgrave Macmillan Publisher.

Tambunan, T. T. H. (2012). *Export-oriented MSMEs – Access to trade facilitation: The story from Indonesia*. Research report prepared for the United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP). Jakarta: Center for Industry, SME, and Business Competition Studies.

Tran B.C. (2012, August 7). *FTA utilization and how to support SMEs*. Presentation delivered at the APEC workshop on "The Increasing of FTA Utilizaation by SMEs," in Tokyo, Japan. Retrieved from [http://www.meti.go.jp/policy/trade\\_policy/apec/about/pdf/08%5BSession2%5DTRAN\\_Ba\\_Cuong.pdf](http://www.meti.go.jp/policy/trade_policy/apec/about/pdf/08%5BSession2%5DTRAN_Ba_Cuong.pdf)

Troilo, M. L. (2012). Market orientation of SMEs in Southeast Asia: An empirical analysis. *The Copenhagen Journal of Asian Studies* 30(1), 53-79. Retrieved from <http://rauli.cbs.dk/index.php/cjas/article/view/4165/4584>

Udomwichaiwat, P. (2012, August 7). *Best practices on FTA promotion policies: The case of Thailand*. Presentation delivered at the APEC workshop on "The Increasing of FTA Utilization by SMEs," in Tokyo, Japan. Retrieved from [http://www.meti.go.jp/policy/trade\\_policy/apec/about/pdf/11%5BSession2%5DPitak\\_UDOMWICHAIWAT.pdf](http://www.meti.go.jp/policy/trade_policy/apec/about/pdf/11%5BSession2%5DPitak_UDOMWICHAIWAT.pdf)

Ulloa, A., & Wagner, R. (2013). *Why don't all exporters benefit from free trade agreements? Estimating utilization costs* (Working Paper Series No. WP-388). Washington, DC.: Integration and Trade Sector, Inter American Development Bank (IADB). Retrieved from <http://idbdocs.iadb.org/wsdocs/getdocument.aspx?docnum=38169586>

Wignaraja, G., Olfindo, R., Pupphavesa, W., Panpiemras, J., & Ongkittikul, S.. (2010). *How do FTAs affect exporting firms in Thailand?* (Working Paper Series No. 190). Tokyo: Asian Development Bank Institute. Retrieved from <http://www.adbi.org/files/2010.01.29.wp190.fta.affect.exporting.firms.thailand.pdf>

Win Zaw Min. (2012). *SMEs in Myanmar*. Retrived from [http://www.thaichamber.org/userfiles/file/Myanmar\\_U%20Zaw%20Min%20Win.pdf](http://www.thaichamber.org/userfiles/file/Myanmar_U%20Zaw%20Min%20Win.pdf)

Yamada, Y. (2012, March 28–29). *Connecting SMEs for CLMV development*. Presentation delivered at the “Greater Mekong Subregion Investment Policy Forum,” in Phnom Penh, Cambodia. Retrieved from <http://www.oecd.org/investment/investmentfordevelopment/49972531.pdf>

Zhang, Y. (2010). *The impacts of free trade agreements on business activity: A survey of firms in the People's Republic of China* (Working Paper Series No. 251). Tokyo: Asian Development Bank Institute (ADBI). Retrieved from [http://www.eaber.org/sites/default/files/documents/ADBI\\_Zhang\\_2010.pdf](http://www.eaber.org/sites/default/files/documents/ADBI_Zhang_2010.pdf)

## Further details and contact information

For further information contact **Damon Vis-Dunbar** at: [dvis-dunbar@iisd.org](mailto:dvis-dunbar@iisd.org) or +41 22 917 8630.

---

International Institute for Sustainable Development

Trade Knowledge Network

International Environment House 2, 9 chemin de Balexert, 1219 Châtelaine, Geneva, Switzerland

Tel: +41 22 917-8373 | Fax: +41 22 917-8054

---

