

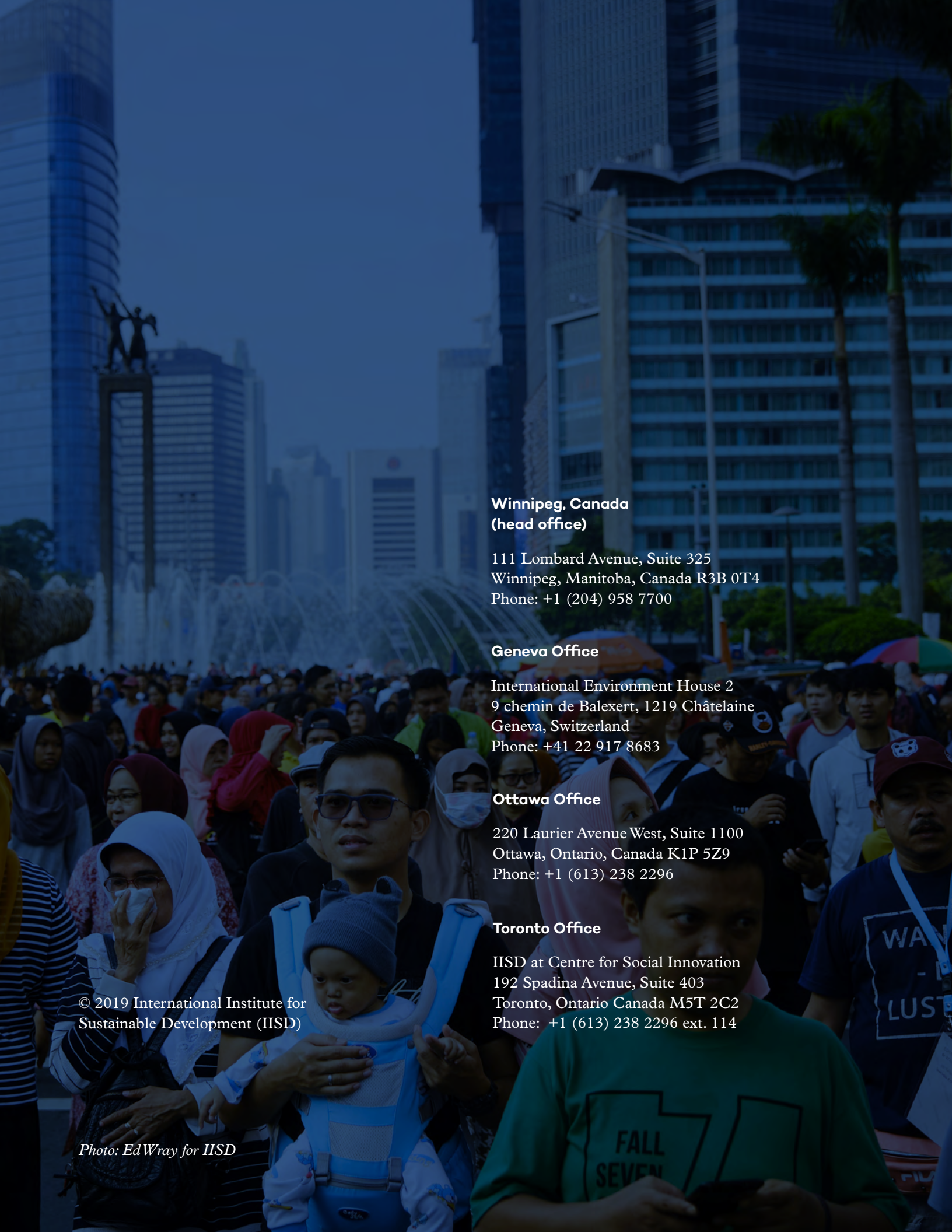


International Institute for Sustainable Development

Annual Report 2018–2019

The Power of Together





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Sustainable Development (IISD)

Photo: Ed Wray for IISD

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the Board

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the Interim President

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Our Mission and Values

Our Core Values



EXCELLENCE

We produce high-quality work, and our advice is backed by evidence.



INDEPENDENCE

We are not driven by outside interests or hidden agendas.

We envision a balanced world where people and the planet thrive.

To achieve this vision, we accelerate solutions that drive a global transition to fair economies, clean water and a stable climate.

Our global reach allows us to bring networks together to build skills, share ideas and deliver results that last. We work at all levels, from intergovernmental forums, to regional and local governments, to civil society and the private sector.

As an award-winning independent think tank, we cut through political divisions to build broad-based coalitions and offer a voice of reason in an increasingly polarized world.



CREATIVITY

We encourage bold ideas and unique approaches to complicated questions.



COLLABORATION

We believe diverse partnerships produce better and more resilient outcomes.

Message From the Chair of the Board

It's the mark of a great organization that a leadership change neither slows nor distracts from the core mission.



Alan Young, Chair of the Board

When Scott Vaughan announced he would leave his role as IISD's President and CEO to become International Chief Advisor of the China Council for International Cooperation on Environment and Development, the board had many reactions: gratitude for his five years of service; sadness knowing we would engage with him less often; excitement to launch a global search for his successor.

But there was never concern. IISD is so clearly grounded in its mission to deliver big ideas for a better future, and so valued by a wide community of staff, partners, funders and peers, that disruption was never a consideration.

That's good, because the organization's voice has never been more vital on the world stage. While energy has gathered behind some progressive leaders to address the pressing environmental and economic problems facing our world, reactionary and divisive voices have likewise risen to question international cooperation and observable reality.

The world needs evidence-based policy and proof that multilateralism can deliver innovative, inclusive solutions. IISD provides both. From my position as Managing Director of the Circular Economy Leadership Coalition, I've seen up close how IISD backstops a coalition of like-minded businesses, think tanks and NGOs with solid research showing how all sectors can benefit in the shift to a circular economy.

A new President and CEO will shortly join the team, sharing their vision and priorities. Programs and teams within IISD will adjust as global events and new technology create both obstacles to and opportunities for sustainable development. Change is inevitable, and IISD embraces it, as it has for nearly 30 years.

But the essential character and values of the organization haven't changed; they have simply grown stronger. It's these values—a commitment to excellence, independence, creativity and collaboration—that led this year to increased transparency at the world's top court, a collaboration with industry and academia to protect our freshwater from oil spills, and increased climate resilience thanks to better national adaptation planning in many countries.

It is impactful work like this, and the many other things IISD does, that gives hope that a better future is not just possible—it's within reach.

Message From the Interim President

Charles Darwin—the man who arguably laid the foundation for our understanding of who we are and how we got here—reportedly said that, in the long history of humankind, those who prevailed are those who learned to collaborate effectively.

At IISD we take this message to heart every day. Even as the very concept of multilateralism—countries coming together to pursue a common goal—seems at risk globally, we are doubling down on the idea that more can be achieved through collaboration than through individual action.

We are facing urgent, complex and interlinked challenges. The good news is that we know what we need to do—and we need to do it together.

We need to transition to a world free of hunger and poverty without damaging the planet that sustains us. We need cleaner and safer energy sources while protecting the livelihoods impacted through the shift. We need to halt climate change, while ensuring people and ecosystems have the resources to adapt to its impacts today. And we need robust economies and markets that are fair and equitable to all people and sustainable for the environment.

There is no silver bullet, and IISD certainly hasn't spent the year trying to find one. Rather, we focused—as we always have—on solutions grounded in collaboration. We recognize it will take the collective weight of business leaders, civil society, engaged citizens, researchers and global power brokers to overcome the apparent inertia that endangers us all.

To that end, as you will see through this report, we cooperated with a wide range of organizations, networks and institutions to produce results this year.

We joined with Cornell University and the International Food Policy Research Institute to build Ceres2030, which uses modelling and machine learning to guide investments and decisions to end hunger sustainably.



Jane
McDonald,
Interim
President
and CEO

The nation-to-nation collaboration we support through the National Adaptation Plan Global Network produced concrete actions on climate change: for example, Fiji's first national plan on climate change adaptation and Ethiopia's first National Adaptation Plan Assembly.

In Geneva, a disconnect between the banking and international communities who call the city home can slow funding for sustainable development projects. Our collaboration with the UN SDG Lab is driving engagement up, including mapping who's working on sustainable finance.

Through our Experimental Lakes Area, we partnered with industry associations to find best practices for oil spill cleanup and with financial institutions to survey how smart technology can be applied to environmental problems.

Our work was recognized in 2019 by the UK's Prospect Magazine, which named us this year's "Think Tank to Watch" in their [annual rating](#) of the "most original, influential and rigorous work" of think tanks around the world.

This is only the tip of the iceberg: our team continues to wade into the often messy overlaps of economic, environmental, social and political problems and emerge with elegant, innovative solutions.

That my colleagues have kept their eyes on the prize while IISD embraces organizational changes speaks to their dedication, ingenuity and perspective. It is a deep pleasure to work with them in this key moment in history.

This year, IISD made significant strides toward a more equitable and sustainable world through powerful partnerships. Here are a few notable examples:

Responding to Climate Change

Fiji is a country already experiencing the effects of a changing climate on its economy, society and way of life. Sea levels are rising faster there than the global average, coastal flooding is chipping away at GDP, disease outbreaks are worsening because of changing weather patterns, and whole villages are being uprooted and forced to relocate to higher ground.

For nations like Fiji, the question is not what might happen if climate change isn't addressed. It's what can the government and population do now to address the effects they are already experiencing?

"It is not a future problem, but one which is already evident," said Nilesh Prakash, who heads the country's Climate Change and International Cooperation Division.

In response, **Fiji announced its first-ever National Adaptation Plan (NAP) in December 2018, with the support of the NAP Global Network, implemented by IISD** (see below). The plan sets out the country's priorities for climate resilience over the next five years. IISD works to connect 134 countries to learn from each other and develop these plans.

Fiji and the Republic of the Marshall Islands also made headlines in 2018 by raising the ambition of their country-level commitments to climate action, the first two countries to do so. These small island states are setting a high bar for other countries, partly because for them to have a chance of adapting to climate change before it's too late, rising global temperatures need to be contained quickly.



Fossil fuel subsidies are a mechanism that works against climate action. They give money and tax breaks to the sources of carbon pollution that countries are trying to scale back. It's akin to raising taxes on cigarettes to discourage smoking, while also giving tobacco companies a tax break so they can sell more cigarettes.

When Canada hosted world leaders at the 2018 G7 summit in Quebec, a key priority was working together on climate change, oceans and clean energy. IISD and partners used the opportunity of the summit to spotlight how much support G7 countries still provide to fossil fuels.

The report was produced with other research organizations such as Natural Resources Defense Council, the Overseas Development Institute and Oil Change International. The **findings revealed Canada provides more government support for oil and gas companies as a share of the country's economy than any other G7 nation.**

In a world shifting to cleaner sources of energy, these subsidies don't make sense—especially when they work against other actions to fight climate change and meet international targets like the Paris Agreement.

Investing in Progress

At IISD, we are investing in internal collaboration through our Innovation Fund; a call for projects and initiatives that involve new thinking, are driven by our vibrant young staff and involve multiple programs. This year, one of our Innovation Fund projects focused on how to make it easier for governments to scale up investment in low-carbon solutions and scale back unsustainable investments. Sometimes, the mere threat of costly investment disputes can stifle policies that would support sustainable development.

A team of international lawyers, senior economists, policy advisers and communication specialists from within and outside IISD put their heads together in 2018 to draft **a new kind of treaty that would support climate action. Their efforts won a prize from the Stockholm Treaty Lab**, with the jury calling the work “innovative” and “out-of-the box.”

To discourage unsustainable investments, the treaty recognizes the right of states to adopt disruptive but necessary measures to address climate change—such as leaving fossil fuels undeveloped. It would also allow them to introduce incentives and adopt green industrial policy measures to foster climate-friendly investments without the threat of dispute.

While that model treaty may still be years away from being implemented, the government officials who negotiate investment treaties every day face many real challenges. **An annual forum hosted by IISD and partners is one venue where negotiators from developing countries can come together to share experiences and learn from each other in a private discussion without the fear of reprisals.** The forum, the only annual event of its kind, took place in Colombia this year and gathered over 90 participants representing 50 developing country governments and 11 regional and international organizations.

Peer learning is also at the heart of a new network in West Africa focused on maximizing the benefits of agricultural investments for women. To address persistent gender inequalities and learn from shared experience, IISD joined with the Food and Agriculture Organization of the United Nations (FAO) and

Oxfam to **support parliamentarians from the Economic Community of West African States (ECOWAS) in the launch of a network focused on gender equality and investment in agriculture and food security** (see below).

The network brings together members from national and regional legislatures around Africa to focus on setting national strategies, meeting continental objectives set under the African Union, and integrating the targets and indicators of the UN Sustainable Development Goals on gender equality.

“The network is very critical if we are to finalize the ECOWAS agricultural policy for 2025,” said the ECOWAS Commissioner for Agriculture, Environment and Water Resources, Sékou Sangaré. The Commissioner for Social Affairs and Gender, Dr. Siga Fatima Jagne, added, “the objective of this network is really relevant” and committed to supporting its activities.



Photo: ECOWAS (with permission)

Driving Action for Global Goals

The UN Sustainable Development Goals (SDGs) are an overarching framework for most, if not all, we do at IISD. The ambitious global agenda includes a set of 17 goals to benefit people, the planet and prosperity by 2030.

The UN identified a set of over 200 indicators for countries to use to measure whether things are getting better, worse or stalling in progress. At the time the goals were adopted, some indicators still needed work for countries to begin using them.

Working with UN Environment and the Organisation for Economic Co-operation and Development (OECD), **IISD helped provide the first internationally agreed-upon methodology that will help countries increase transparency on fossil fuel subsidies and report progress against SDG 12**, which focuses on ensuring sustainable production and consumption patterns.

Another pressing SDG is to end hunger once and for all. To that end, IISD partnered with colleagues from Cornell University and the International Food Policy Research Institute (IFPRI) to make the case that now, more than ever, **we need science and government to work together to build consensus on how to end hunger** while protecting the environment. The joint project, known as Ceres 2030, will map knowledge in agricultural research, establish protocols for systematic review, and then find and cost interventions that can help end hunger, providing guidance to donors on where they can invest most effectively.

IISD and IFPRI also studied the policy options that have worked in previous country contexts to successfully transform agriculture from subsistence and farm-centred to commercial and off-farm-centred. Our study was **the first attempt of its kind to map the agricultural transformation path of 117 countries over a 45-year period to understand which policies worked**, offering concrete recommendations for what other countries need to prioritize in order to enjoy the same progress.

Preserving freshwater ecosystems is also a priority in the SDGs. In 2018, the team at IISD's Experimental Lakes Area, working with academic and industry partners, launched a study that began with setting up large enclosures in the middle of a lake to study the physical, chemical, biological and toxicological impacts of oil on freshwater organisms such as plankton, fish, frogs and more.

The scientists also piloted another study that involved the controlled release of oil into floating enclosures to discover the potential impacts of oil spills on lake shorelines, as well as the efficacy of a range of different remediation techniques.

IISD-ELA consulted and worked with everyone from local communities and First Nations to government and the oil and pipelines industries to ensure that the research will fulfill its intended purpose: **better government policies and industry practices to make pipelines safer for the environment and surrounding communities.**



A team of scientists and communicators from IISD answered the question “What is climate?” in a way 11-year-olds could understand. Pint-sized judges awarded us the top prize in the graphic category of this year’s Flame Challenge.



Dr. Michael Paterson, Gail Asper and family announced they would match, dollar-for-dollar, CAD 1,000,000 of donations to IISD Experimental Lakes Area.

Our People



◀ IISD provided exemplary coverage of various international climate meetings, as the world agrees on the work program to bring the Paris Agreement to life.



Representatives from 13 developing countries gathered at the NAP Global Network Targeted Topics Forum in Zanzibar, Tanzania in February.

▲ IISD ran the 12th Annual Forum of Developing Country Investment Negotiators—the only global platform for government officials exclusively from developing and emerging economies where they can share experiences and lessons learned from investment negotiations.



44

new employee
contracts started

IISD STAFF

Kristan Aho
Jennifer Allan
Abi Ameen
Rod Araneda
Cesar Henrique Arrais
Ahmed Babou
Sofia Baliño
Daniel Ball
Sumeep Bath
Christopher Beaton
Nathalie Bernasconi-
Osterwalder
Livia Bizikova
Matthew Bliss
Eleonora Bonaccorsi
Sanaa Bouchikhi
Richard Bridle
Liesbeth Casier
Pam Chasek
Clare Church
Katherine Clark
Diane Conolly
Stacy Corneau
Jennifer Covert
Alec Crawford
Ramon Dator
Julie Dekens
Maria dela Cruz
Joy De Los Reyes
Joëlle Deschambault
Lael Dyck
Tristan Easton

Daniella Echeverria
Elise Epp
Ziona Eyob
Tracy Falk
Philip Gass
Ivetta Gerasimchuk
Pauline Gerrard
Kimo Goree
Karen Goulding
Travis Gowryluk
Richard Grosshans
Patrick Guerdat
Geoffrey Gunn
Gisele Hadaller
Anne Hammill
David Hoffmann
Cameron Hunter
Marilou Ibe
Tristan Irschlinger
Lucy Kitson
Christian Ledwell
Cristina Larrea
Faye Leone
Jason Macki
Bréanne Marcon-
Lajeunesse
Steve Marr
Maria Martirez
Jane McDonald
David McLaughlin
Rebecca Meaton
Laura Merrill
Grace Mota
Elias Mukozi

In 2018-2019 IISD had over 150 full time staff, plus over 100 associates and consultants working around the world and across many disciplines.

We are chemists and biologists, economists and engineers, editors, reporters and more.

Sophia Murphy
Clémence Naré
Danielle Oja
Angelica Ospina
Jo-Ellen Parry
Elka Parveva-Kern
Oshani Perera
Rachel Peterson
Francine Picard
Jacqueline Pilon
Hayley Price-Kelly
Marina Puzyreva
Ashley Racine
Greg Radford
Kyla Ramsey
Vickie Roberts
Anne Rooban
Dimple Roy
Lourdes Sanchez
Myriam Schmid
Catherine Senecal
Gloria Sengutuvan
Zahra Sethna
Doria Shima
Carin Smaller
Madeline Stanley

Mirela Sterjo
Kali Taylor
Jennifer Temmer
Matthew
TenBruggencate
Anastasia Tertigka
Anika Terton
Flavia Thomé
Alice Tipping
Yanick Touchette
Vasileia Tsiatoura
David Uzsoki
Scott Vaughan
Henry Venema
Lynn Wagner
Kyle Wiebe
Benjamin Wielgosz
Ryan Woo
Peter Wooders
Laurin Wünnenberg
Joe Zhang
Anna Zinecker



151
employees

61.5% female

38.5% male

**IISD
EXPERIMENTAL
LAKES AREA**

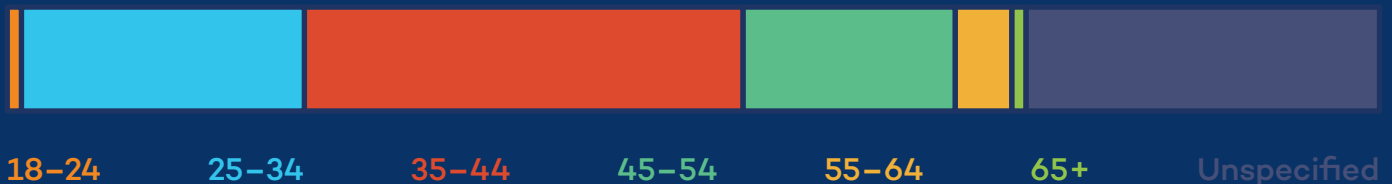
Jonathan Allaire
 Maria Armstrong
 Ken Beaty
 Jesse Coelho
 Blake Cooney
 Cyndy Desjardins
 Danielle Desrochers
 Katarina Djordjevic

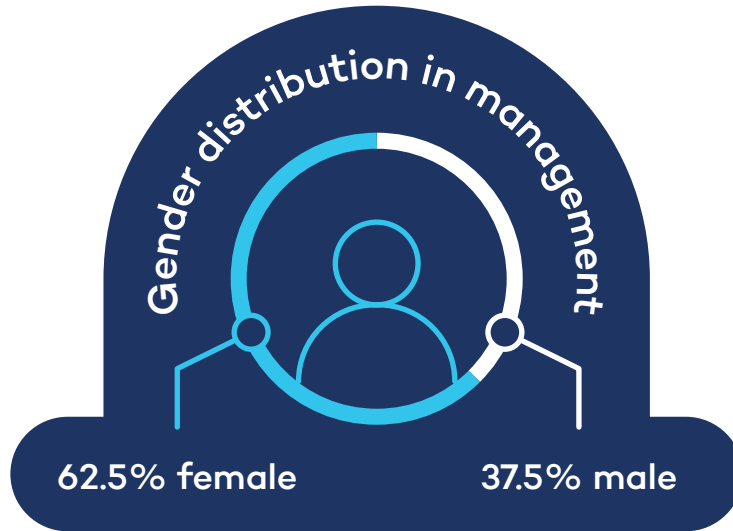
Paul Fafard
 Simone Faucher
 Émilie Ferguson
 Pauline Gerrard
 Aidan Guttormson
 Marco Haust
 Lauren Hayhurst
 Leah Hicks
 Sonya Higgins
 Scott Higgins
 Tammy Hildebrand
 Lee Hrenchuk

Cody Jackson
 Desiree Langenfeld
 Donna Laroque
 Mark Lyng
 Cassidy Mazur
 Matt McCandless
 Frank McCann
 Andrew McLeod
 Roger Mollot
 John Neall
 Ryan Nykvist
 Hisham Osman

Vince Palace
 Michael Paterson
 Stephen Paterson
 Angela Reeves
 Chandra Rodgers
 Ken Sandilands
 Stefano Strapazzon
 Dilber Yunus

Age of employees





IISD ASSOCIATES & ADVISORS

Céline Bak
 Kaushik Ranjan
 Bandyopadhyay
 Andrea Bassi
 Steffany Bermudez
 Jonathan Bonnitcha
 Susan Bragdon
 Martin Brauch

Sarah Brewin
 Aaron Cosby
 Mohamed Coulibaly
 Angie Dazé
 Jeffrey Diamond
 Frédéric Gagnon-
 Lebrun
 Vibhuti Garg
 Bill Hamlin
 Hans Herrmann
 Ulrich Hoffmann

Veena Jha
 Avet Khachatryan
 Tara Laan
 Lucky Lontoh
 Howard Mann
 Kieran McDougal
 Majala Mlagui
 Tom Moerenhout
 Deborah Murphy
 Ingeborg Niestroy
 Suzy H. Nikiéma

Yuliia Oharenko
 Leslie Paas
 Georg Pallaske
 Jim Perry
 Francine Picard
 Louie Porta
 Isabelle Ramdoo
 Alexandra Readhead
 Marina Ruete
 Shruti Sharma
 Sabrina Shaw
 Robert Smith
 Seton Stiebert
 Darren Swanson
 Laura Turley
 Vivek Voora
 Kyle Wiebe
 Christopher Wunderlich
 Juan Zhang



SENIOR FELLOWS

Mark Halle
 László Pintér
 Sandra Polaski
 Ron Steenblik
 Scott Vaughan



BOARD OF DIRECTORS

Alan Young (Canada)

Chair, IISD Board of Directors

Scott Vaughan (Canada)

IISD President and CEO

Jane McDonald (Canada)

IISD Interim President and CEO

Lloyd Axworthy (Canada)

Former President, University of Winnipeg

Emmanuel Ikazoboh (Nigeria)

Chairman, EcoBank

Andrea Moffat (Canada)

Vice President, Ivey Foundation

Ian Stewart (Switzerland)

Co-Founder WiReD Magazine and Chairman
WheelsPlusWings Foundation (UK/Switzerland)

Michael Vukets (Canada)

Founding Partner, Michael Vukets & Associates

Robert Walker (Canada)

Vice President of Ethical Funds and
Environmental, Social and Government Services,
NEI Investments

Rosamond Ivey (Canada)

Managing Partner, JRS Group

Priya Shyamsundar (India/USA)

Lead Economist, The Nature Conservancy

Karen Bakker (Canada)

Professor and Canada Research Chair – Water;
Co-Director, Program on Water Governance

Michelle Edkins (USA)

Managing Director,
Global Head of BlackRock Investment
Stewardship

Jukka Noponen (Finland)

Senior Advisor, Finnish Innovation Fund Sitra

Natan Obed (Canada)

President, Inuit Tapiriit Kanatami (ITK)

Therese Adam (Switzerland)

Swiss Ambassador (ret.),
Lecturer in Global Governance and Diplomacy

ADVISORY PARTICIPANTS

Bruce Gray (Canada)

Acting Deputy Minister, Sustainable
Development, Province of Manitoba

Rob Olson (Canada)

Deputy Minister, Sustainable Development,
Province of Manitoba

Stephen McGurk (Canada)

Vice-President, Program and Partnership Branch,
IDRC

Dominique Charron (Canada)

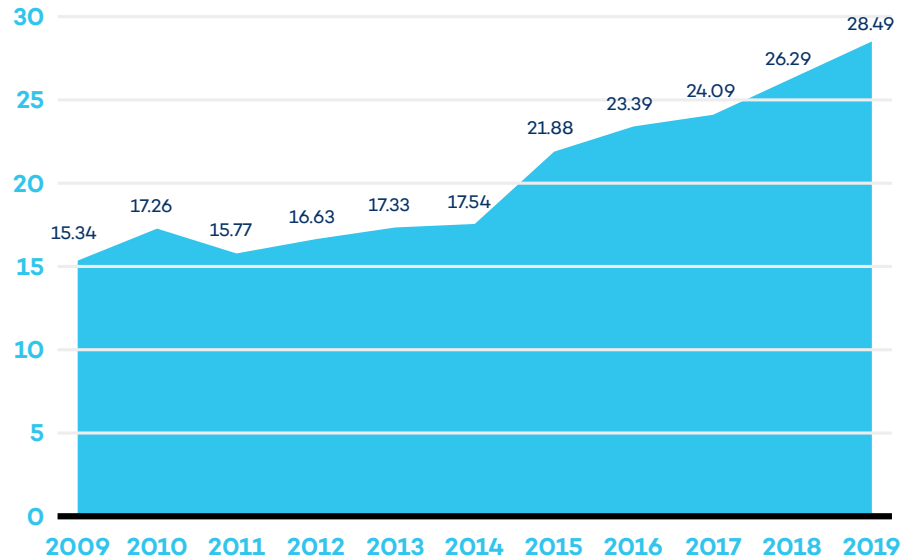
Vice-President, Program and Partnership Branch,
IDRC

For the fourth year in a row, Transparify—an initiative that assigns global ratings of financial transparency to think tanks and policy-driven non-profits—gave IISD the highest possible marks for financial disclosure.

2018–2019 DESIGNATED GRANT REVENUE BY DONOR
CAD



2009–2019 IISD TOTAL EXPENDITURES
IN MILLIONS CAD



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

19

As at March 31

	2019 \$	2018 \$
Assets		
Current		
Cash	6,368,060	4,594,596
Restricted cash	541,925	533,435
Accounts receivable	26,035,412	22,669,076
Prepaid expenses	357,376	372,390
Total current assets	33,302,773	28,169,497
Accounts receivable	14,881,430	15,171,200
Investments	6,754,741	6,053,771
Capital assets, net	1,076,080	1,220,044
Intangible assets	25,985	25,985
Total assets	56,041,009	50,640,497
Liabilities and net assets		
Current		
Accounts payable and accrued liabilities	2,879,678	2,916,412
Deferred contributions	27,419,612	23,014,397
Total current liabilities	30,299,290	25,930,809
Deferred contributions	15,066,028	15,301,146
Deferred capital contributions	818,422	890,769
Total liabilities	46,183,740	42,122,724
Net assets		
Net assets invested in capital assets	230,430	307,171
Reserve for program development	2,780,886	3,249,589
IISD-ELA Sustainable Future Fund	800,000	800,000
Remediation fund	513,056	504,436
Unrestricted net operating assets	5,532,897	3,656,577
Total net assets	9,857,269	8,517,773
	56,041,009	50,640,497

CONSOLIDATED STATEMENT OF OPERATIONS AND CHANGES IN UNRESTRICTED NET OPERATING ASSETS

Year ended March 31

	2019 \$	2018 \$
Revenue		
Designated grants	27,882,503	25,501,761
Operating grants	724,540	1,124,540
Other	1,019,437	654,818
IISD-ELA Sustainable Future Fund	5,769	5,820
Investment income	197,440	213,839
	29,829,689	27,500,778
Expenses		
Programs		
Economic Law & Policy	7,687,393	6,949,117
Water	4,553,629	4,163,920
Resilience	3,878,570	3,647,297
Reporting Services	4,193,148	3,849,013
Energy	3,085,075	3,257,321
SDG Knowledge	1,182,650	1,064,087
Climate Change	425,030	—
China	66,816	43,814
Innovation Fund	88,945	63,368
Program Development	139,706	—
	25,300,962	23,037,937
Corporate and shared services	3,189,231	3,251,282
	28,490,193	26,289,219
Excess of revenue over expenses for the year	1,339,496	1,211,559
Appropriation to (from) unrestricted net operating assets		
Change in net assets invested in remediation fund	(8,620)	(61,786)
Change in net assets invested in program development	468,703	—
Change in net assets invested in capital assets	76,741	(18,607)
Increase in unrestricted net operating assets	1,876,320	1,131,166
Unrestricted net operating assets, beginning of year	3,656,577	2,525,411
Unrestricted net operating assets, end of year	5,532,897	3,656,577

IISD receives funding from a variety of public and private sources to finance specific projects relating to its strategic objectives. Projects may carry on over more than one year. The related grants are recorded when the funding commitment is made and collection is reasonably assured and recognized in revenue as the projects progress. A comparative summary of the consolidated schedule of designated grants committed during the year is as follows:

	Funding commitments	
	2019 \$000	2018 \$000
Governments and agencies		
Canada	5,925	7,758
International	13,879	9,566
	19,804	17,324
United Nations agencies	1,429	1,142
International organizations	2,788	1,258
Philanthropic foundations	6,696	2,987
Private sector and other	1,448	1,490
	32,165	24,201

NOTES ON OPERATING GRANTS

IISD had a funding agreement with the Government of Manitoba for a five-year period ending March 31, 2019. In May 2019 a new five-year agreement was signed with the Province of Manitoba for \$6.5 million, of which \$3.8 million is directed to core operations. Both agreements

provide for a blend of operating grant and contributions in support of research that is consistent with the interests and priorities of Manitoba.

A summary of the operating grant funding is as follows:

	Funding commitment	Funding recorded		Funding commitment remaining
	\$000s	2019 \$000s	Prior years \$000s	\$000s
Government of Manitoba	4,348	724	3,624	—
Operating grants revenue	4,348	724	3,624	—

CONSOLIDATED SCHEDULE OF DESIGNATED GRANTS COMMITTED DURING THE YEAR

Year ended March 31

Expressed in thousands of dollars

		\$
Government of Canada [and agencies]		
Department of Fisheries and Oceans Canada		1,032
International Development Research Centre		727
Environment Canada		470
Natural Sciences and Engineering Research Council		185
Natural Resources Canada		112
Minister of Families, Children and Social Development		85
		2,611
Governments of provinces or territories		
Alberta		480
Manitoba		768
Ontario		2,030
Yukon		36
		3,314
Government of other nations		85
Austria		
Federal Ministry of Sustainability and Tourism	100	100
Belgium		
Directorate-General for Environment	10	
Ministry of National Planning, Environment and Mobility	95	105
European Union		1,267
Finland		
Ministry of the Environment		40
France		
Ministry of Europe and Foreign Affairs		235
Germany		
Deutsche Gesellschaft Fur Internationale Zusammenarbeit	1,453	
Federal Ministry for the Environment, Nature Conservation and Nuclear Safety	304	1,757
Italy		
Ministry for the Environment, Land and Sea		225
Korea		
Korea Meteorological Administration		12

		\$
Monaco		
La Fondation Prince Albert II de Monaco	40	
Ministry of Foreign Affairs and Cooperation	22	62
Namibia		
Government of Namibia		89
Netherlands		
Ministry of Foreign Affairs		38
New Zealand		
Ministry of Foreign Affairs and Trade		144
Norway		
Norwegian Environment Agency	40	
Ministry of Foreign Affairs	1,588	1,628
Qatar		
Ministry of Municipality and Environment		6
Saudi Arabia		
The Kingdom of Saudi Arabia		265
Sweden		
Ministry for Foreign Affairs	131	
Ministry of the Environment and Energy	568	699
Switzerland		
Federal Department of Foreign Affairs	13	
Swiss Agency for Development and Cooperation	3,255	
The Swiss Confederation	41	3,309
Singapore		
The Permanent Mission of Singapore to the United Nations		20
United Arab Emirates		
Environment Agency		21
United Kingdom		
Department for International Development		3,797
United States		
United States Forest Service		14
		13,879

CONSOLIDATED SCHEDULE OF DESIGNATED GRANTS COMMITTED DURING THE CURRENT YEAR

Year ended March 31, 2018

Expressed in thousands of dollars

	\$
United Nations [and UN agencies]	
United Nations Environment Programme	720
Food and Agriculture Organization of the United Nations	274
United Nations Development Programme	155
United Nations Economic Commission for Africa	78
United Nations Office for Project Services	40
United Nations Economic Commission for Europe	39
United Nations Office for Disaster Risk Reduction	34
Secretariat of the Convention on Biological Diversity	21
World Health Organization	20
United Nations Convention to Combat Desertification	10
Others [under \$10,000]	12
	1,429
International organizations	
World Bank	949
International Food Policy Research Institute	692
European Climate Foundation	240
AECOM Limited	236
Oil Change International	119
Global Environment Facility	110
Institut de la Francophonie pour le développement durable	60
International Bamboo and Rattan Network	60
China Council for International Cooperation on Environment and Development	46
Organisation for Economic Co-operation and Development	37
Southern African Development Community	36
The Ramsar Convention Secretariat	33
South Pacific Regional Fisheries Management Organisation	28
International Tropical Timber Organization	26
XL Catlin	24
International Union for Conservation of Nature	20
University of Central Asia	18
Ocean and Climate Platform	18
VITO NV	13
Natural Resources Defense Council, Inc.	13
Global Green Growth Institute	10
Others [under \$10,000]	72
	2,788

\$

Philanthropic foundations	
Bill & Melinda Gates Foundation	3,253
Mava Fondation Pour La Nature	1,311
The PEW Charitable Trusts	722
RBC Foundation	500
Community Foundations of Canada	273
The Overseas Development Institute	191
Swedish Postcode Foundation	183
Fort Whyte Foundation	86
Azrieli Foundation	50
McConnell Foundation	40
Metcalf Foundation	40
Heinrich Boll Foundation	15
Oceano Azul Foundation	14
United Nations Foundation	13
Others [under \$10,000]	5
	6,696
Private sector and other	
The Finnish Innovation Fund	227
Clean Economy Fund	150
World Resources Institute	137
Taipei Economic and Cultural Office in New York	137
Jacor LLC	100
Canadian Energy Pipeline Association	95
Canadian Association of Petroleum Producers	95
Anonymous	80
Inter-American Development Bank	53
United Way	48
Eau Vive Internationale	46
TMG Research gGmbH	41
Others [under \$10,000]	31
Institute of Geographic Sciences and Natural Resources Research	28
Manitoba Habitat Heritage Corporation	25
FortWhyte Alive	24
Institute for Global Environmental Strategies	23
Insurance Bureau of Canada	20
Boreal Songbird Initiative	17
Varda B.V.	16
Centre for International Climate and Environmental Research	15
Delta Electronics	14
Michael Paterson and Gail Asper	13
National Marine Biodiversity Institute of Korea	13
	1,448
	32,165



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