The International Institute for Sustainable Development (IISD) is an award-winning independent think tank working to accelerate solutions for a stable climate, sustainable resource management, and fair economies. Our work inspires better decisions and sparks meaningful action to help people and the planet thrive. We shine a light on what can be achieved when governments, businesses, non-profits, and communities come together. IISD’s staff of more than 200 experts come from across the globe and from many disciplines. With offices in Winnipeg, Geneva, Ottawa, and Toronto, our work affects lives in nearly 100 countries.

IISD is a registered charitable organization in Canada and has 501(c)(3) status in the United States. IISD receives core operating support from the Province of Manitoba and project funding from governments inside and outside Canada, United Nations agencies, foundations, the private sector, and individuals.

The Intergovernmental Forum on Mining, Minerals, Metals and Sustainable Development (IGF) supports its more than 80 member countries in advancing their sustainable development goals through effective laws, policies, and regulations for the mining sector. We help governments take action to develop inclusive and gender-equitable practices, optimize financial benefits, support livelihoods, and safeguard the environment. Our work covers the full mining life cycle, from exploration to mine closure, and projects of all sizes, from artisanal mining to large-scale operations. Guided by our members’ needs, we provide in-country assessments, capacity building, technical training, publications, and events to advance best practices, peer learning, and engagement with industry and civil society. The International Institute for Sustainable Development has hosted the IGF Secretariat since October 2015. Core funding is provided by the governments of Canada and the Netherlands.
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Mining Countries Prioritize Governance Amid Global Energy Transition

As we lived through the warmest year on record in 2023, the international consensus solidified regarding both the need to dramatically reduce carbon emissions and the pivotal role of mining in supplying the mineral inputs for the energy transition and other emerging technologies.

In the coming years, the world will require more cobalt, copper, lithium, nickel, and other critical minerals hosted by many IGF member nations that understand rising mineral demand presents a generational opportunity for development.

In 2023, the Secretariat responded to a diverse range of requests from members across Africa, Asia, and the Americas. These included calls for technical assistance and capacity building on key issues like environmental management, financial benefits, and mine closure. This work allowed the Secretariat to directly engage with officials who increasingly recognize the importance of effective laws, policies, and regulations to minimize mining’s negative environmental and social impacts and ensure the fair sharing of benefits.

We also worked with our members in 2023 to update and then ratify the IGF’s cornerstone Mining Policy Framework (MPF), which outlines recommended practices for the mining sector’s
good environmental, social, and economic governance. More than 10 years after its initial adoption, the updated MPF aligns with our members’ evolving needs, with an increased focus on climate change, gender equality, transparency, and other rising issues for resource-rich developing countries.

During our 19th Annual General Meeting, held under the theme of Sharing Mining Benefits in the Energy Transition, we heard resoundingly from members and other stakeholders about the importance of mining governance and international cooperation to forge responsible and resilient mineral supply chains for a more sustainable global economy.

The year also welcomed two new members to the IGF, bringing our total membership to 82 countries. On behalf of the Secretariat and our membership, we extend a warm welcome to Guinea Bissau and Zimbabwe. We look forward to your contributions to our community.

Sincerely,

Greg Radford
IGF Director

Mohato Moima
Executive Committee Chair
2023 Highlights

Connecting with Stakeholders

16+ workshops, webinars, and trainings with 900+ participants to advance knowledge and capacity on about:

- Community resilience
- Mine closure
- Critical minerals
- Mineral pricing
- Environmental management
- Taxation
- Gender impact assessments
- Value addition
- Environmental and social impact assessments

19th IGF Annual General Meeting

The IGF welcomed 400+ participants at its 19th Annual General Meeting, which was held under the theme of Sharing Mining Benefits in the Energy Transition. The event included more than a dozen sessions and was hosted by the United Nations Conference on Trade and Development at the Palais des Nations in Geneva. Read more on page 14.

New IGF Executive Committee

IGF Executive Committee elections resulted in new members from Peru, Sweden, and the United States, while Lesotho moved into a new role as Chair, and Morocco and Thailand were re-elected.
IGF Members Ratify Updated Mining Policy Framework

Following a year-and-a-half-long consultation with members and other stakeholders, representatives of IGF member countries ratified an updated Mining Policy Framework (MPF) in November 2023. The MPF underlies all the Secretariat’s work and was initially endorsed in 2010. The updated text reflects the evolving needs of the IGF’s membership. Read more on page 16.

Partnership With the Netherlands Commission for Environmental Assessment

The IGF signed a multi-year agreement that outlines how the parties will collaborate to provide technical assistance on environmental and social assessment in mining for IGF member countries. Policy areas include strategic assessments, impact assessment, management, compliance, and enforcement.

↑ Officials from the IGF, NCEA, and Government of Mali at a collaborative workshop in Bamako.
The Future of Resource Taxation

The IGF partnered with the African Tax Administration Forum (ATAF) to research how governments can improve mining revenue collection in developing countries. In 2023, the project culminated with a global conference hosted by the Zambia Revenue Authority, at which the partners launched the handbook for policy-makers: *The Future of Resource Taxation: 10 Policy Ideas to Mobilize Mining Revenues*. Read more on page 23.
Women and the Mine of the Future: Global Report

The Women and the Mine of the Future: Global Report uncovers the gender-disaggregated employment profile for large-scale mining, focusing on women and their occupations in 12 countries. This milestone research is the result of a collaborative multi-year project and provides a foundation to inform policy-makers seeking to bring gender equality to the mining sector. Read more on page 20.
Regional Engagement

Africa
We participated in several sessions during the annual Mining Indaba conference in South Africa and partnered with Global Affairs Canada and Germany’s Federal Institute for Geosciences and Natural Resources to co-host side events focused on critical minerals for the energy transition, gender equality, and value addition.

Americas
We joined the Mines Ministries of the Americas Conference and Inter-American Development Bank to welcome 85 delegates to the Mining and Sustainability Forum of the Americas in Chile. During the event, delegates discussed regional cooperation, challenges, and opportunities in relation to strategic minerals in the Americas.

Asia
As part of our ongoing partnership with the Association of Southeast Asian Nations (ASEAN), the IGF participated in the 23rd ASEAN Senior Officials Meeting on Minerals and the 9th ASEAN Ministerial Meeting on Minerals. During the 2-day event in Phnom Penh, Cambodia, the IGF and ASEAN officials discussed priority activities related to critical minerals value chains in the region and opportunities to strengthen ASEAN–IGF cooperation.
# Partnerships

## GLOBAL

- Global Battery Alliance
- International Council on Mining and Metals
- International Energy Agency
- International Labor Organization
- International Women in Mining
- Organisation for Economic Co-operation and Development
- United Nations Conference on Trade and Development
- United Nations Development Programme
- United Nations Environment Programme
- World Bank

## REGIONAL

- African Tax Administration Forum
- Association of Southeast Asian Nations
- European Partnership for Responsible Minerals
- Inter-American Center of Tax Administrations (CIAT)
- Inter-American Development Bank
- Mines Ministries of the Americas Conference (CAMMA)
- West African Economic and Monetary Union (UEMOA)
- Women in Mining of West Africa

## NATIONAL

- Government of Canada
- Government of France
- Government of Germany
- Government of Norway
- Government of Sweden
- Government of Switzerland
- Government of the Netherlands
- Government of the United Kingdom
- Government of the United States
Welcome Guinea Bissau and Zimbabwe

In 2023, Guinea Bissau and Zimbabwe joined the IGF, bringing our total membership to 82 countries. Prior to joining, Guinea Bissau had participated in several regional IGF workshops in West Africa and expressed an interest in continuing to learn and collaborate as an IGF member to support best practices in mining governance. Zimbabwe stated that the country hopes to improve the mining sector participation of diverse stakeholders, including women and local and Indigenous communities.
Guinea Bissau

We are eager to continue learning and working with our fellow member countries to promote best practices to advance a transparent, collaborative, and sustainable mining industry.

LUÍSA EMÍLIA SANHÁ ÉVORA
Head of the Prospecting and Deposit Evaluation Section, General Directorate of Geology and Mines, Ministry of Natural Resources, Guinea Bissau

Zimbabwe

We will work with the IGF to build government capacity and improve our legal and policy framework to ensure our mineral wealth fully and fairly contributes to the nation.

WINSTON CHITANDO
Minister of Mines and Mining Development, Zimbabwe
Our 19th IGF Annual General Meeting (AGM) was held at the Palais des Nations in Geneva, Switzerland, hosted by the United Nations Conference on Trade and Development. The event included speakers from IGF member governments and experts from industry, academia, civil society, non-governmental, and international organizations.

This event focused on how mining benefits will be shared as the global energy transition demands increased production of critical minerals. Sessions covered a wide spectrum of policy issues related to the theme, including building resilient supply chains, community engagement, financial benefits, and artisanal and small-scale mining. We welcomed a total of 400+ delegates, in person and online, from 89 countries at the AGM.
Mining Policy Framework

A Framework for Governing Today’s Mining Sector
Update Reflects Growing Concerns, Including Climate Change and Gender Equality

The MPF has been the cornerstone of IGF activities since it was first endorsed by our membership in 2010. The initial MPF has served as the basis for the Secretariat’s assessment and implementation work, including completed MPF assessments in response to requests from 15 member countries.

Much has changed since its initial publication. For instance, the IGF’s membership has more than doubled to 82 countries since 2010. As a member-driven organization, each new country brings unique experiences and priorities that shape the IGF’s operations.

Moreover, intense global phenomena have transformed the relationships between mining and its diverse stakeholders. For example, the need to address climate change and the role of critical minerals in the low-carbon energy transition have taken root across the globe. At the same time, there are growing expectations that the mining sector must do better to support people and the planet by advancing gender equality and human rights and protecting biodiversity, among other vital issues.

“Over the years, the IGF has adapted to keep up with our members’ priorities. But after more than a decade we needed to address the gaps between our present-day practice and the original MPF text,” said Marina Ruete, senior law advisor with the IGF.
To update MPF, we undertook a multi-stakeholder process lasting more than one year. The process involved consultations with the Secretariat’s Executive Committee and engaging with our member countries to better understand their needs and priorities related to mining sector governance. Industry, international, and grassroots non-governmental organizations also contributed to the process.

“Our consultations confirmed that the MPF was valued as a broadly applicable compendium of good practices for governments to manage their mining sectors. While we identified areas for improvement, we didn’t want to lose its essence,” said Ruete, who led the update process.

Therefore, the updated MPF remains structured around six policy pillars. It also continues to focus on good international practice to set core principles for IGF’s diverse membership.
The updated text includes a greater focus on climate change, gender equality, human rights, and transparency throughout. The new document also adopts more accessible language and structure to make it more useful for policy-makers.

In addition, the IGF published a companion resource with detailed implementation guidance for each of the MPF’s policy recommendations. The guidance is meant to provide policy-makers with clear direction on strengthening their mining laws, policies, and regulations.

“Thanks to the inputs from our executive committee, members, and other stakeholders, we were able to make the MPF a stronger and more effective tool for our member countries.”

IGF members ratified the updated MPF in November 2023.
Gender Equality

Women and the Mine of the Future
Developing Baseline Data to Support Women in Mining

Major economic trends are transforming large-scale mining across the globe. How will these changes affect women in the sector and related supply chains? The implications are difficult to understand due to a lack of high-quality, comparable data on women in the mining workforce.

In 2023, the IGF and partners launched the Women and the Mine of the Future Global Report, containing in-depth country reports uncovering the gender-disaggregated employment profile of large-scale mining across 12 countries.

“This research helped us assess commonly held assumptions and understand key trends in the mining sector. We also identified data gaps and other barriers to evidence-based policy-making and opportunities for women to fully participate in mining in the coming years,” said Isabelle Ramdoo, Deputy Director of the IGF.

Women working in large-scale mining by country

- **Argentina**: 10 Female, 90 Male
- **Australia**: 15 Female, 85 Male
- **Brazil**: 10 Female, 90 Male
- **Canada**: 19 Female, 81 Male
- **Chile**: 10 Female, 90 Male
- **Colombia**: 11 Female, 89 Male
- **Ghana**: 18 Female, 82 Male
- **Mongolia**: 16 Female, 84 Male
- **Peru**: 9 Female, 91 Male
- **South Africa**: 13 Female, 87 Male
- **Sweden**: 25 Female, 75 Male
- **Zambia**: 11 Female, 89 Male

[Diagram showing the distribution of women working in large-scale mining by country and gender]
The country reports present and examine gender-disaggregated and granular data related to employment, education levels, age, skills, gender pay gap, and other critical profiles of women and men in the large-scale mining sector. The global report brings it all together with analysis and synthesis of data from 12 countries.

Building on this research, we released a policy brief examining publicly available parental leave policies for the mining sector in the 12 countries included in the global report. The brief considers international and national frameworks around parental policies for each country, followed by an analysis of mining company policies in these countries. Finally, the paper analyzes interesting trends regarding parental policies in the mining sector and outlines some considerations for the mine of the future.

Project partners

- International Labour Organization (ILO)
- Environmental Governance Programme run by the Swedish Environmental Protection Agency and United Nations Development Programme
- Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) on behalf of the German Federal Ministry of Economic Cooperation and Development
- International Women in Mining (IWiM)
The Future of Resource Taxation

A Stronger Fiscal Footing for Resource-Rich Countries
Collaborating, Crowdsourcing, and Convening on Innovative Policies

For many nations, mining represents a powerful opportunity for economic and social development. However, for countries to realize that potential, governments need strong fiscal policies to collect a fair share of the revenues generated by mineral extraction.

Revenue collection is a challenge for countries that lack government capacity and where mine operators adopt aggressive tax avoidance practices. The problem is exacerbated by market volatility, such as mineral price fluctuations related to the energy transition and other economic trends.

10 policy ideas to maximize mining revenues

1. Profit Sharing
2. Production Sharing
3. State Equity
4. State-Owned Enterprises
To help our member countries with effective fiscal policies fit for the next generation of mining, we launched the Future of Resource Taxation in 2020, an initiative to crowdsource and develop innovative policy options to improve mining revenue collection.

The project was a collaborative effort with ATAF and culminated with the launch of the IGF-ATAF handbook in June 2023—*The Future of Resource Taxation: 10 Policy Ideas to Mobilize Mining Revenues*.

“We cast a wide net to find innovative and forward-looking ideas, so the handbook contains contributions from governments, industry, academia, and other non-governmental actors,” said Viola Tarus, policy advisor, Tax and Extractives, IGF.

“Through our engagement with governments, we found that countries want fiscal policies that offer simplicity, participation, fairness, and compensation,” said Tarus, who led the project work for the IGF. “The handbook contains 10 practical policy options that can help government ensure their mineral resources fully benefit the nation.”
To help disseminate this work, IGF and ATAF partnered with the Zambia Revenue Authority to host a global conference focused on mining taxation in Lusaka. The first-of-its-kind conference included 12 sessions over 3 days wherein experts from government and other stakeholder groups explored fiscal challenges and solutions for the evolving mining sector. The event attracted more than 325 delegates from 56 countries.

“The right people were in the room, and the conference provided a unique opportunity for global peer learning and knowledge sharing,” Tarus said.
Building Capacity

Engaging Officials From Argentina to the Philippines
From Impact Assessment to Mine Closure

Building government capacity on mining governance is a core component of the IGF’s work with member countries. In 2023, the Secretariat’s team of experts delivered training workshops across the globe focused on a variety of policy areas.

We held a week-long regional training course on international taxation and the extractive sector in Manilla, the Philippines. The course was designed to increase knowledge of the main challenges governments face in designing and administering tax and fiscal policies for their extractive sectors, with a focus on issues stemming from the international tax system. It was attended by representatives from 19 Asian nations and delivered in partnership with the Asian Development Bank and the Organisation for Economic Co-operation and Development.

In Africa, we held a workshop in Burkina Faso where we built capacity on mine closure for countries of the West African Economic and Monetary Union, co-organized with the Netherlands Commission for Environmental Assessment (NCEA). We also collaborated with the NCEA to train officials in Mali on post-mining transition and environmental and social impact assessments for mining. In Burundi, we built cross-ministerial capacity on environmental management in mining. And in Guinea, we helped government officials understand revenue risks related to the offshore indirect transfer of mining assets.

In Latin America, we supported government officials to address mineral pricing challenges related to key mining products such as lithium in Argentina and metallic concentrates in Ecuador. We were also invited by Guatemala to organize and facilitate a capacity-building workshop for various government ministries and agencies on environmental management in mining.
Research

New Resources Covering the Full Mining Life Cycle

In 2023, we released several publications to inform policy-makers advancing mining governance in our member countries.

**Impact assessment** is critical to protect workers, communities, and the environment—especially at the early stages of mining development. This year, we published two case studies to illustrate good practices in this regard. *The Importance of Consultation and Engagement in Environmental and Social Impact Assessments* focuses on the free, prior, and informed consent of Indigenous Peoples in British Columbia, Canada, and participatory monitoring in Peru. *Environmental and Social Impact Assessments in Mining Legal Frameworks* outlines good practices in California, United States; Kazakhstan; and Queensland, Australia.
Amid rising demand for critical minerals, we are supporting our members in effectively managing rising mineral production to contribute to the low-carbon energy transition. Accordingly, we produced *Searching for Critical Minerals? How Metals Are Produced and Associated Together*, a technical paper to help policy-makers understand important details about how metals are produced and are associated together in mineral deposits and mining operations.

We know mineral pricing is not always easy for governments, but it is essential to revenue collection. Therefore, we created a new practice note for policy-makers, *Determining the Price of Minerals: A transfer Pricing Framework*, in partnership with the Organisation for Economic Co-operation and Development. We also released complementary applications of this framework to bauxite and lithium, with analysis of more minerals to come.

While often overlooked, mine closure is inevitable, and our members are increasingly concerned about the late stages of the mining life cycle. In 2023, we published *Integrating Gender Equality and Mine Closure: Actions for Governments*, a report on how mine closure and gender equality intersect and how governments can ensure closure practices and policies integrate gender considerations for better results.
The resources were developed in response to our members’ requests for more case studies, guidance documents, and other publications, and they reflect the multi-faceted and dynamic challenges of mining governance today.

Greg Radford
Director, IGF

We also released *Relinquishment of Closed Mine Sites: Policy Steps for Governments* to help policy-makers create enabling conditions for relinquishment: the legal transfer of responsibility for closed mine sites from the operator to the next landowner after all closure activities have been completed.
## WHO WE ARE

### Executive Committee

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<td>Mohato Moima, Chair</td>
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<td>Anna Apler</td>
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<td>Silvana de Olazaval Carty</td>
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### IGF Members

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2023 Annual Report: Activities Annex

This annex catalogues activities undertaken by the IGF in 2023. It includes IGF-led or co-led conferences, forums, webinars, and capacity-building and training workshops.

Mining Policy Framework Thematic Consultations
Throughout 2023

As we updated the IGF Mining Policy Framework (MPF) in 2023, we organized a series of six virtual sessions, during which officials from our member countries were invited to share their experiences, concerns, and suggestions regarding mining governance issues. The information gathered during these sessions informed the updated MPF, which members ultimately ratified in November 2023.

Energy Transition: Securing Local Value Addition in Africa’s Supply Chains
February 7

This Mining Indaba side event focused on the themes of the energy transition and African countries’ local and regional value chains to foster the energy transition. Panellists discussed the challenges and pathways for African countries to move toward becoming producers and exporters of renewable energy technologies. Co-organized by the IGF and Germany’s Federal Institute for Geosciences and Natural Resources.

Critical Minerals and the Future of Mining: Building a Resilient Future for Women and Communities
February 8

This Mining Indaba side event focused on the participation of women and local communities in the mining sector during the years to come. Speakers discussed how rising demand for critical minerals will affect workers, women, and communities in and around mining operations, as well as ways forward for an inclusive approach to participation in the sector. Co-organized by the IGF with Global Affairs Canada.
Building Knowledge for Valuation and Pricing of Lithium in Argentina
April 18–20
This 3-day workshop included eight modules designed to increase understanding of the lithium sector for officials in Argentina, which hosts large reserves of the mineral. The program focused on issues related to pricing and revenue collection.

Gender Impact Assessments: Breaking the Pattern of Inaction
March 5
This side event during the 2023 Prospectors & Developers Association of Canada convention in Toronto hosted discussions across three main groups of stakeholders in gender impact assessments: governments, civil society, and industry. The goal was to find concrete ways to fill the existing gaps that prevent gender equality from being fully integrated into impact assessments. This event was co-organized by the IGF and Global Affairs Canada.

Association of Southeast Asian Nations–IGF Joint Working Group Meeting
March 14
The IGF participated in the 9th Association of Southeast Asian Nations (ASEAN) Joint Working Group Meeting and presented the progress of the activities and joint initiatives under the 2022–2024 ASEAN–IGF work plan. This meeting was also an opportunity for knowledge sharing on ASEAN priorities, including critical minerals, stakeholder engagement, mine closure, and post-mining relinquishment.

From ESIA to Post-Mining Transition in Mali: Regional and International Good Practices
March 14–17
The IGF hosted a 4-day multistakeholder workshop in Bamako, Mali, for 50 participants, comprised of representatives from various government bodies, mining companies, women’s organizations, and the community.
International Taxation and the Extractive Sector
May 22–26
More than 90 participants from 19 countries in the Asia-Pacific region attended the week-long training course, which was co-organized by the IGF, the Organisation for Economic Co-operation and Development, and the Asian Development Bank at its headquarters in Manila.

Beneath the Surface: Women and the Mine of the Future Global Report
May 24
This webinar explored research findings and discussed global trends, implications, and policy recommendations identified in the Women and the Mine of the Future Global Report. The research examined 12 countries to uncover the gender-disaggregated employment profile for large-scale mining, focusing on women and their occupations in the sector.

Mine Closure Training for West African Economic and Monetary Union
June 19–22
The IGF delivered a 4-day training workshop for members of the West African Economic and Monetary Union in Ouagadougou, Burkina Faso. The event gathered 27 participants comprised of representatives from the ministries of mining, economy and finances, and the environment from seven nations: Benin, Burkina Faso, Côte d’Ivoire, Guinea, Guinea-Bissau, Niger, and Togo.

Global Conference on The Future of Resource Taxation
June 26–28
In partnership with the Zambia Revenue Authority, the IGF and the African Tax Administration Forum organized the Global Conference on The Future of Resource Taxation in Lusaka, Zambia. The conference brought together government officials, industry experts, academia, and international organizations to discuss fiscal policies for mining amid the energy transition and other disruptive global trends.
Environmental Management Workshop in Guatemala
July 18–20
The IGF hosted a workshop on environmental management in mining for government officials in Guatemala. The training aided the government in identifying strengths and weaknesses in environmental management in its mining sector. This helped officials pinpoint where national and local regulations can be improved for more environmentally responsible mining development.

Financial Benefits from the Lithium Industry: Opportunities and Challenges for Argentina
August 29
This half-day event created space for public discourse on the economic opportunities and challenges for Argentina related to the lithium sector. The event had about 100 in-person attendees in Buenos Aires, as well as virtual participants, and was co-organized by the IGF, in cooperation with Deutsche Gesellschaft für Internationale Zusammenarbeit on behalf of the German Federal Ministry of Economic Cooperation and Development and Argentina’s Secretary of Mining.

ASEAN 10th Joint Working Group Meeting
September 12
The IGF participated in the 10th ASEAN Joint Working Group Meeting and presented the progress of the activities and joint initiatives under the 2022–2024 ASEAN–IGF work plan. This meeting was also an opportunity for knowledge sharing on ASEAN priorities, including critical minerals, stakeholder engagement, mine closure, and post-mining relinquishment.

2023 Mining and Sustainability Forum of the Americas
October 3
The IGF and the Inter-American Development Bank co-hosted a multistakeholder dialogue immediately preceding the 13th Conference of Mining Ministries of the Americas in Santiago, Chile. The dialogue allowed participants to share ideas on the geopolitics of strategic minerals in the Americas, the challenges it presents for the region, and opportunities to empower the Americas through regional cooperation.
The Future of Mining Taxation
October 12
This webinar was hosted by the IGF, alongside the Ford Foundation, Natural Resource Governance Institute, and Tax Justice Network Africa. Speakers discussed how countries can adapt their mining tax policies to respond to climate change, automation, and the global tax justice movement. The session also explored the risks and opportunities these trends present for the mining sector.

Environmental Management Workshop in Burundi
October 24–26
This 3-day workshop was completed by 25 participants from various government agencies and two mining companies. It helped government officials in Burundi identify strengths and weaknesses in environmental management in its mining sector to better understand where national and local regulations can be improved for more environmentally responsible mining development.

IGF 19th Annual General Meeting
November 7–9
The IGF’s 19th Annual General Meeting (AGM) focused on sharing mining benefits in the energy transition. In addition to more than 12 expert-led sessions, the event provided a unique opportunity for policy-makers to connect with their global peers alongside actors from industry, civil society, and non-governmental and international organizations. The AGM was held at the Palais des Nations in Geneva and online, hosted by the United Nations Conference on Trade and Development.

Mineral Pricing Workshop for Ecuador
November 28–29
In partnership with the Organisation for Economic Co-operation and Development, we delivered a capacity-building workshop for government officials in Ecuador on how to value and price metal concentrates in related-party transactions.